

**METROPOLITIAN TRANSPORT CORPORATION (CHENNAI) LIMITED**

**Pre-proposal conference on Selection of Consultant for Consultancy Services for Developing a Business Plan for Service Transformation of MTC (Chennai) Ltd., held online on 14.08.2020 @ 15:00 hrs**

**Clarification to Pre Proposal Queries**

<b>S.No</b>	<b>Clause Reference</b>	<b>Existing Clause</b>	<b>Requested Revision / Clarifications</b>	<b>Reply</b>
1.	Section 2, Data Sheet, Minimum Project Experience, Page no: 27	<p>Applicants who have completed atleast 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p><i>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</i></p>	<p>Not many projects in restructuring of transport has been undertaken.</p> <p>Hence we request the authority to please allow below experience.</p> <ul style="list-style-type: none"> <li>○ Restructuring, organization planning &amp; reforms, institutional reforms projects in other infrastructure sectors.</li> <li>○ Feasibility studies, traffic studies, transaction advisory assignments in transport sector.</li> </ul>	RFP Conditions shall prevail
2.	SECTION 2. DATA SHEET, 17, Minimum Eligibility Criteria, Legal Capacity, Page 27;	<p><b>Minimum Project Experience:</b></p> <ul style="list-style-type: none"> <li>• Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the</li> </ul>	<p>We would like to highlight that transport projects are typically required to be supported by real estate developments around alignment in order to cross subsidise the high capital value of the projects. Therefore, we would request the Authority to include projects for real estate development in the minimum eligibility criteria in the definition of similar assignments.</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</p>	<p>It takes 4 to 5 weeks to arrange and coordinate Statutory Auditors certificate. Hence, in the interest of time, we would request the Authority to kindly allow the bidders to submit <b>certification from the Chartered Accountant/Auditor</b> for both eligible projects. Furthermore, we also request the Authority to allow bidders to submit CA Certification for completed assignments as on several occasions clients refrain from sharing completion certificates with Consultants. CA Certification reflects that fee in lieu of the executed work has been received and thus the project is complete.</p>	RFP Conditions shall prevail
3.	SECTION 2. DATA SHEET, 18, Technical Proposal Scoring, Capacity, Legal Page 28;	<p>I. Applicant Qualification 20</p> <p>1) Experience in Relevant Assignments- 15 marks</p> <p>a) Relevant assignments undertaken on public transport planning during the last 10 years – 7.5 marks</p> <p>b) Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks</p>	<p>We would once again like to highlight that transport projects are typically required to be supported by real estate developments around alignment in order to cross subsidise the high capital value of the projects. Therefore, we would request the Authority to alter the Technical Scoring criteria as below;</p> <p>a) Relevant assignments undertaken on public transport planning during the last 10 years – 5 marks</p> <p>Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 5 marks</p> <p>b) Relevant assignments for Real</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			estate development for transport projects during the last 10 years - 5 marks.	
4.	Clause 3.5 Key Professionals	The following Key Professionals are to be engaged by the Consultant along with requisite support staff:  3. Financial Specialist - Degree in Financial Management. More than 12 years' experience in a public services and infrastructure advisory role is desirable.	We request the Authority to kindly include MBA in finance as a Qualification requirement for the Financial Specialist.	Refer Addendum/Corrigendum II
5.	Clause 1.4 Schedule of Selection Process, Page 9	Proposal Due Date (the "PDD")- 28 August 2020, 15:00 Hrs	The preparation of bid documents involves extensive work in niche domain and includes heavy paperwork and collation of data. Furthermore, it requires time to formulate a team of qualified professionals suitable for their respective positions. We request the Authority to kindly extend the date of submission by 15 days from the date of release of corrigendum.	Refer Addendum/Corrigendum I
6.	Section 3, Terms of Reference Clause 3.3.1 Task 1	Financial workbook with key assumptions related to costs and revenues and outputs aligned with the KPI, allowing transparent interactions between government authorities and MTC	The client is requested to clarify whether financial model to be prepared which are aligned with KPIs or only assumptions are to be listed out?	Financial Workbook with assumptions, outputs which shall be aligned with KPI is required to be prepared
7.	Section 3, Terms of Reference Clause 3.4.4.	Payment relating to particular stage shall be done after approval of the respective stage report	It is requested to consider that the duration of the study is 6 months payments related to particular stage shall be done upon submission of respective stage report except for Final Report.	RFP Conditions shall prevail
8.	Section 3, Terms of	The duration of the services will be Six (6) months from the time of the signing of contract	We request the client to consider the duration of the services as 9 months	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	Reference Clause 3.4.1		instead of 6 months.	
9.	3.3.2 Task 2, Page no: 31 of 90	<p>b. Analysing the accessibility of the public transport for the current residential areas and jobs along with modelling for upcoming developments proposed in the Master plan</p> <p>c. Identifying key service gaps in the MTC network i.e. areas requiring strengthening route network, increasing service frequencies, alternative service types (eg. long-haul Vs feeder), premium services</p>	<p>Kindly clarify if the Client will share the model developed as part of CMP study with Consultant or a new model has to be built as part of this study.</p> <p>Kindly clarify if the identification of service gaps is to be done based on data from secondary sources or are primary surveys to be carried out.</p>	<p>The selected consultant will be provided with relevant data/ inputs and the transport model, as required, for Chennai Metropolitan Area as part of the preparation of CMP.</p> <p>Primary survey is not envisaged for this activity.</p>
10.	3.3.3 Task 3, Page no: 32 of 90	i) Establish a medium term business plan towards achieving the vision i) Develop a medium term (5-year) business plan towards achieving the long-term vision that incorporates the service improvement needs and the financial outlook for MTC-in line with the framework developed in Task 2.4.2 and the following activities.	Kindly clarify where the referred Task 2.4.2 can be found.	Refer Addendum/ Corrigendum II
11.	3.4.1 Duration of the study	The duration of the services will be Six (6) months from the time of the signing of contract.	The Study involved development of five-year business plan for MTC, longterm (10 Year) vision plan for MTC, multimodal accessibility analysis of public transport in Chennai to develop a long-term vision plan for MTC towards meeting the mode-share targets set by the CMP of Chennai, Analysis of the financial implications of alternative development models towards	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			realizing the business plan. Stakeholder consultation etc. which will be difficult to achieve in 6 months. Therefore, we request the client to reconsider the project duration.	
12.	Section 2 – Data Sheet – No. 5 - Bid Document Fee (Non-refundable) – Page No. 25  Section 2 – Data Sheet – No. 6 - Bid Security – Page No. 25	Amount – Rs. 11,800/- (Rs. Eleven Thousand Eight Hundred Only) Inclusive of GST through Electronic Transfer/Demand Draft In favor of - Metropolitan Transport Corporation (Chennai Division) Ltd Payable at Chennai  Amount – Rs. 1,00,000/- (Rs. One Lakh Only) Through Electronic Transfer/Bank Guarantee/Demand Draft In favor of - Metropolitan Transport Corporation (Chennai Division) Ltd Payable at Chennai	We request the client to consider relaxing the condition of the payment of Bid Document Fee/Bid Security for companies registered under MSME category with Government of India, which will facilitate participation from qualified organizations.	RFP Conditions shall prevail.
13.	Minimum Eligibility Criteria, S.No.17, Page 27	Minimum Project Experience - In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.	We request the client to consider completion certificate issued by the client (with/without consultancy fee, which can be verified from the contract agreement) also. Certificate from registered CA certifying the percentage of fee received for such assignment should also be taken into consideration.	Refer Addendum/Corrigendum II
14.	General		We request you to kindly extend the date of submission by at least 2 weeks after the date of issuing pre-bid clarifications.	Refer Addendum/Corrigendum I

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
15.	Section 2 - Data Sheet #18 –Technical Proposal Scoring Pg28	<p>I. Application qualification</p> <p>1) Experience irrelevant assignments</p> <p>a) Relevant assignments undertaken on public transport planning during the last 10 years – 7.5marks</p> <p>b) Relevant assignments on business plan / business model and financial planning for public bus systems / restructuring of state transport undertakings during the last 10 years – 7.5marks</p> <p>Country experience – similar assignments executed in transport sector in India</p>	<p>Please clarify if the definition of relevant assignment is the same as that of “Similar Project” (Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings) as defined in Section 2 #17 minimum eligibility criteria on page 26 of the RfP.</p>	<p>Refer Addendum/ Corrigendum II</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			<p>We request for the application qualification criteria to be modified as follows: -</p> <p>1) Experience in relevant assignments:-</p> <p>a) Relevant assignments undertaken on public transport planning during the last 10 years having minimum project size of USD0.5 Mn for global projects or INR 4 Cr for India projects:</p> <p>1-2 projects - 2.5 marks  &gt;2-4 projects - 5marks  &gt;4 projects – 7.5marks</p> <p>b) Relevant assignments on business plan / business model and financial planning for public bus systems / restructuring of state transport undertakings during the last 10 years having minimum project size of USD0.5 Mn for global projects or INR 4 Cr for India projects:</p> <p>1-2 projects - 2.5 marks  &gt;2-4 projects - 5marks  &gt;4 projects – 7.5marks</p> <p>2) Country experience – similar assignments executed in transport sector in India</p> <p>1 project – 2.5 marks  &gt;1 project – 5 marks</p>	<p>RFP Conditions shall prevail</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
16.	Section 3.5 Key Professionals Pg 35	<p>a. Team Leader -cum transport specialist - Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning</p> <p>b. Public Transport Systems Specialist - Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning. More than 12 years' experience in Public</p>	<p>a. Since the project is strategic in nature and involves several elements of business planning, operating model, service quality enhancement which go beyond specific qualification in Civil Engineering &amp; masters in Traffic / Transport Engineering or planning.</p> <p>Further, experience in transport sector and work with public transport agencies is extensively tested in the remaining criteria for team lead.</p> <p>Therefore, we request you to modify the qualification criteria for Team lead to include Bachelors in Engineering and a post graduate degree in engineering / MBA / equivalent: -</p> <p>Degree in <del>Civil</del> Engineering field with Masters in Traffic/ Transport Engineering or Planning / PG Diploma in Management or equivalent degree</p>	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			b. Since experience in Public Transport Systems is extensively tested, we request for modification of the qualification criteria to include bachelor's in engineering and master's in engineering / Management or equivalent: - Bachelor's degree in civil engineering <del>field</del> with Masters in Traffic/ Transport Engineering or Planning / Management or equivalent degree	RFP Conditions Shall Prevail
17.	Section 3, Clause 3.5: Key Professionals Page 35	<b>Financial Specialist</b>  Degree in Financial Management. More than 12 years' experience in a public services and infrastructure advisory role is desirable. Experience of working with public transport agencies on their financial management, business models of procurement, alternative funding and financing models, is desirable.	We request equivalent degrees like PG Diploma in management / MBA to also be considered for the qualification of Financial specialist. The modified clause is mentioned below: - Degree in Financial Management / PG Diploma in management / MBA or equivalent degree More than 12 years' experience in a public services and infrastructure advisory role is desirable. Experience of working with public transport agencies on their financial management, business models of procurement, alternative funding and financing models, is desirable	Refer Addendum/ Corrigendum II
18.	Page 26, Section 2, Sl. No. 13, Proposal Due Date (PDD)	Proposal Due Date - 28 August 2020	We request to provide 2 weeks time from the date of release of responses to pre-bid queries.	Refer Addendum/ Corrigendum I
19.	Page 27, Section 2,	Similar Project– Advisory Assignments for	We understand that international	Qualifications of Consortium partner to

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	Sl. No. 17, Minimum Eligibility Criteria	Business Planning/ Planning of Public Transport systems / restructuring of Public Transport Undertakings	experience is allowed. We request you allow the Parent Company qual in case the bidder is a wholly subsidiary of parent.	be considered.
20.	Page 27, Section 2, Sl. No. 17, Minimum Eligibility Criteria	Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / restructuring of Public Transport Undertakings	Business Planning of Public Transport system includes implementation of new technology, systems and development of guideline documents as well. Anyone with domain knowledge of these sectors will provide good inputs and develop Business strategy and plans for MTC. Hence, we request to also consider the following in experience, 1. Experience in design and implementation supervision of Intelligent Transportation Systems for Public Transportation Undertakings 2. Experience in review and development of Standard Operating Procedures and operations guidelines for Public Transportation Systems	Refer reply at S. No 47
21.	Page 27, Section 2 Sl. No. 18, Technical Proposal Scoring  1. Experience in Relevant Assignments	1. Experience in Relevant Assignments  a) Relevant assignments undertaken on public transport planning during the last 10 years – 7.5 marks  b) Relevant assignments on business plan/business models and financial planning for public bus	Our understanding is that experience for both the criteria (a) and (b) can be met from a single project if that particular project has Public Transport Planning, business plan and financial planning.  Kindly clarify.	The same assignment can be considered for marking under both criteria 1 a) & 1 b) only if the consultant's scope involved activities satisfying criteria 1a) & 1b) individually.

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks		
22.	Page 34, Section 3, Section 3.4, Timeline and Payment Schedule	Sl. No. 1 - Inception Report including the approach and work plan for the project - Payment = 5%  Sl. No. 2 - Interim report 1 covering tasks 1 and 2 of the project Payment = 25%	We request to consider modifying the payment terms as below  Sl. No. 1 - Inception Report including the approach and work plan for the project - Payment = 10%  Sl. No. 2 - Interim report 1 covering tasks 1 and 2 of the project Payment = 20%	RFP Conditions shall prevail
23.	Page 35, Section 3 Section 3.5, Key Professionals  3. Financial Specialist	> Degree in Financial Management. > More than 12 years' experience in a public services and infrastructure advisory role is desirable. > Experience of working with public transport agencies on their financial management, business models of procurement, alternative funding and financing models, is desirable.	We request to consider to modify the requirements as below:  > Degree in Financial Management. > More than 10 years' experience in a public services and infrastructure advisory role is desirable. > Experience of working with public transport agencies on their financial management, business models of procurement, alternative funding and financing models, is desirable.	Refer Addendum/ Corrigendum II
24.	Page 35, Section 3	Section 3.5, Key Professionals	We request you provide man months requirement for each key professional	Each Applicant is required to make their own assessment of man-month requirement for each key professional based on the project timeline and the scope of work provided in the

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
25.	Data Sheet, Point no. 11, Pg No. 26	The maximum members in a Consortium shall be two. In case the Applicant is a Consortium, a letter of association in favour of the Lead Member shall be furnished along with Technical proposal.	We request the Authority to allow a maximum of 3 members in a Consortium.	RFP. RFP Conditions shall prevail
26.	Data Sheet, Point no. 13, Pg No. 26	<b>Proposal Due Date (PDD):</b> 28 August 2020	We request the Authority to extend time for submission of E-Tender by minimum <b>15 working days from the issuance of the replies to the pre-bid queries.</b>	Refer Addendum/ Corrigendum I
27.	Data Sheet, Point no. 17, Pg. No 26	<p><b>Minimum Eligibility Criteria</b></p> <p>Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p><b>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</b></p>	<p>We Request the Authority to kindly modify the clause as per the following:</p> <p>Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or <b>12(one)(Two)</b>-similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal.</p> <p>Ongoing projects shall be considered as experience subject to the condition that <b>Draft Business Plan / Relevant Deliverable has been submitted by the Applicant</b> receipt of 80% of the project fee by the applicant.</p> <p>In this regard, applicant shall enclose a certificate from the client/employer <b>or Self Certify</b> certificate from its Statutory Auditor certifying the <b>status</b> percentage of fee received for such assignment.</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			We are requesting self-certification only for international projects as securing Client certificates / Auditor certificates is not feasible. We will be happy to provide client contact details if required.	
28.	Data Sheet, Point no. 17, Pg. No 26	<p><b>Minimum Eligibility Criteria</b></p> <p>Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p><b>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</b></p>	<p>As per the definition of “Similar Project” given under point no. 17 of the Data Sheet, it is our understanding that experience across all forms of Public Transport will be considered eligible and not only Public Bus transport.</p> <p>Request if you could please clarify.</p>	Refer Addendum/ Corrigendum II
29.	Data Sheet, Point no. 17, Pg. No 26	<p><b>Minimum Eligibility Criteria</b></p> <p>Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the</p>	<p>It is our understanding that the following categories of experience shall qualify as eligible experience:</p> <ul style="list-style-type: none"> <li>• Advisory on business models and financial planning for public bus systems including advice on transition to bus franchising models from traditional public sector delivered bus service;</li> <li>• Preparation of Regional Transport</li> </ul>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p><b>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</b></p>	<p>Strategic Plan / Strategy for a Transport Agency /Department;</p> <ul style="list-style-type: none"> <li>• Preparation of Business Case for Public Transport project which includes: <ul style="list-style-type: none"> <li>○ passenger businessplan,</li> <li>○ procurement optionsanalysis,</li> <li>○ financialanalysis,</li> <li>○ economicappraisal,</li> <li>○ strategicmodelling,</li> <li>○ stakeholder mappingetc;</li> </ul> </li> <li>• Strategic and Commercial advisory for Public Transport projects.</li> </ul> <p>Request if could please clarify.</p>	
30.	Data Sheet, Point no. 18, Pg. No. 28	<p><b>Technical Proposal Scoring</b></p> <p>1.b Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks</p>	<p>We request the authority to kindly modify the clause as per the following:</p> <p>Relevant assignments on <b><u>Strategic Road Map</u></b>/ business plan/business models and financial planning for <b><u>Rail/ Metro</u></b>/ public bus systems/restructuring of state transport undertakings during the last 10 years</p>	Refer Addendum/ Corrigendum II
31.	Data Sheet, Point no. 18, Pg No. 28	<p><b>Technical Proposal Scoring</b></p> <p>I Applicant Qualification – 20 Marks</p> <p>1) Experience in Relevant Assignments – 15 Marks</p> <p>a. Relevant assignments undertaken on public transport planning during the last 10 years – 7.5 marks</p> <p>b) Relevant assignments on business</p>	<p>We request the authority to clarify about the number of relevant assignments required under each category to get maximum marks.</p>	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks</p> <p>2. Country Experience – 5 Marks</p>		
32.	Clause 3.3, Pg No. 30	Scope of Work	<p>Please clarify whether any commuter surveys are to be undertaken as part of the proposed study.</p> <p>It is our understanding that there is another KfW funded bus modernisation plan which will cover many parts of the MTC service improvement scope. What would be the interface with this study? If there are discrepancies in the timeline of implementing different improvement areas, how will they be reconciled?</p>	<p>Commuter surveys are not part of the scope.</p> <p>The KfW funded study is a 4 years project pertaining to modernisation of bus services in major cities of Tamil Nadu, including Chennai. The activities pertain to procurement of buses (diesel and electric) in phases for all the cities under this study. The selected consultant is required to coordinate with the project implementation consultant appointed for the KfW project. Details regarding the number of buses and other equipment being procured for Chennai shall be provided to the</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				selected consultant as and when available to the authority.
			<p>One of the key aspirations is to increase the mode share to 57% (all modes of PT) by 2048 from 22 right now. This is not merely a business plan issue but "city mobility" policy issue. In this regard, please clarify:</p> <ul style="list-style-type: none"> <li>o Whether policy measures required to achieve (carrots as well as sticks) are required to be recommended by the Consultant as part of the study?</li> <li>o What are the business plans for other modes of transport such as metro and sub-urban rail?</li> </ul> <p>Is multi-modal transport integration also part of the scope?</p>	<p>The current project focuses only on MTC and hence business plan for other modes is not part of the scope. Multimodal transport integration needs to be studied to the extent of establishing the role of MTC within the overall urban mobility scenario. The specific planning, design and technology issues related to multimodal integration are not part of the scope of current project.</p>
33.	Clause 3.3.3, Pg No. 32	Develop a medium term (5-year) business plan towards achieving the long-term vision that incorporates the service improvement needs and the financial outlook for MTC-in line with the framework developed in Task 2.4.2	<p>It seems that reference to Task 2.4.2 is incorrect and it should be Task 1 under Clause 3.3.1.</p> <p>Please clarify.</p>	Refer Addendum/Corrigendum II
34.	Clause 3.3.3, Pg No. 32	Train key staff of MTC on annual updation of business plan and financial workbook, comparison of actual vs planned parameters measuring the deviations, proposing course correction measures and handover the business plan and background material to be developed through the current project to MTC.	<p>It is our understanding that training of key MTC staff shall be organised in MTC HQ. Request if you could please confirm our above understanding.</p>	Refer to reply at S. No 61

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
35.	Clause 3.4.1, Pg. No 34	The duration of the services will be Six (6) months from the time of the signing of contract.	The timeline is extremely tight and would require all base data from MTC to be available for analysis.  We would request MTC to create a data room for the Consultant on day one to ensure minimal time is spent on data collation.	Refer reply at S. No 9
			It is also our understanding that Consultant is not required to undertake any primary data collection. Timeline will need to be extended if primary data collection is required.	Primary data collection is not part of scope.
36.	Clause 3.4.1, Pg. No 34	Deployment arrangement to be made in consultation with the Principal Secretary (Transport)-Government of Tamil Nadu.	Since this is a Lump-sum fee engagement, it is our understanding that the Consultant is not required to deploy any resources at MTC.  Request if the Authority could please confirm our understanding.	Full time deployment of resource at MTC is not expected. However, consultant will have to mobilize resources for data collection, interactions as necessary for undertaking contract activities.
37.	Clause 3.4.3, Pg. No 34	Consultants shall submit monthly progress reports in detail to the Authority.	Clause 3.4 defines the key deliverables that the Consultant is required to submit. Requirement of submitting monthly progress reports therefore does not apply in our view.  Request if the Authority could please clarify.	Monthly Progress Report is required to apprise the Authority of the status and progress of the project.
38.	Clause 3.5, Pg No. 35	<b>Key Professionals</b>	We request the authority to clarify about the weightage for evaluation of the CVs for the following:	Education and Training shall have weightage of 30% and Experience

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			a) Qualification b) Years of experience c) Relevant assignments	shall have weightage of 70%.  Evaluation Committee may further decide on a detailed scoring criteria under the broad criteria given above.
39.	Clause 3.5.2, Pg No. 35	<b>Public Transport Systems Specialist</b>  Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning. More than 12 years' experience in Public Transport systems and services is desirable.	We request the authority to modify the clause as per the following:  Degree in Civil Engineering/ <u>Architecture</u> with Masters in Masters in Traffic/ Transport Engineering or Planning/ <u>Urban Planning</u>  With more than <del>12</del> <b>10 years'</b> experience in Public Transport systems and services is desirable.	Refer Addendum/Corrigendum II
40.	Clause 3.5.3, Pg No. 35	<b>Financial Specialist</b>  Degree in Financial Management	It is our understanding that Chartered Accountant (CA) qualification will be considered as eligible qualification for Financial Specialist role.  Request if the Authority could please confirm our understanding.	Refer Addendum/Corrigendum II
41.	Clause 3.5, Pg No. 35	*The Team leader is expected to attend all the meetings and presentations related to the project. Other experts shall attend the meetings/presentations based on expertise required as per the deliverables/project requirement.	Considering the COVID-19 pandemic, we would request the Authority to permit attendance by Team Leader via video conference / any other digital mode in case in-person attendance is not possible.	To be decided by the Authority as per the prevailing scenario during the time of the meeting.

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
42.	Clause 5.7, Pg No. 78	<p><b>Insurance to be taken out by the consultant</b></p> <p>The Consultants (i) shall take out and maintain, and shall cause any Subconsultant to take out and maintain, at their (or the Sub consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverages, as shall be specified in the Special Conditions (SC), and (ii) within 15 (fifteen) days of receiving any insurance policy certificate in respect of insurances required to be obtained and maintained under this clause, the Consultant shall furnish to the Client, copies of such policy certificates, copies of the insurance certificates and evidence that the insurance premium have been paid in respect of such insurance. No insurance shall be cancelled, modified or allowed to expire or lapse during the term of this Contract. (iii) if the Consultant fails to effect and keep in force the aforesaid insurances for which it is responsible pursuant hereto, the Client will apart from having other recourse available under this Contract have the option without prejudice to the obligations of the Consultant, to take out the aforesaid insurance, to keep in force any such insurances, and pay such premia and recover the costs thereof from the Consultants, and the Consultants shall be liable to pay such amounts on demand by the Client. (iv) Except in case of Third Party Liabilities, the insurance policies so procured shall mention the</p>	<p>We request the authority to modify the clause as per the following:</p> <p>The Consultants (i) shall take out and maintain, and shall cause any Subconsultant to take out and maintain, at their (or the Sub consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverages, as shall be specified in the Special Conditions (SC), and (ii) within 15 (fifteen) days of receiving any insurance policy certificate in respect of insurances required to be obtained and maintained under this clause, the Consultant shall furnish to the Client, copies of such policy certificates, copies of the insurance certificates and evidence that the insurance premium have been paid in respect of such insurance. No insurance shall be cancelled, modified or allowed to expire or lapse during the term of this Contract. (iii) if the Consultant fails to effect and keep in force the aforesaid insurances for which it is responsible pursuant hereto, the Client will apart from having other recourse available under this Contract have the option without prejudice to the obligations of the Consultant, to take out the aforesaid insurance, to keep in force any such insurances, and pay such premia and recover</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>Client as the beneficiary of the Consultants and the Consultants shall procure an undertaking from the insurance company in this regard, provided that in the event the Consultant has a general insurance policy that covers the risks specified in this Contract and the amount of insurance cover is equivalent to 3 (three) times the cover required hereunder, such insurance policy may not mention the Client as the sole beneficiary of the Consultant or require an undertaking to that effect.</p>	<p>the costs thereof from the Consultants, and the Consultants shall be liable to pay such amounts on demand by the Client. <del>(iv) Except in case of Third Party Liabilities, the insurance policies so procured shall mention the Client as the beneficiary of the Consultants and the Consultants shall procure an undertaking from the insurance company in this regard, provided that in the event the Consultant has a general insurance policy that covers the risks specified in this Contract and the amount of insurance cover is equivalent to 3 (three) times the cover required hereunder, such insurance policy may not mention the Client as the sole beneficiary of the Consultant or require an undertaking to that effect.</del></p>	
43.	Clause 5.6 (a), Pg No. 86	<p><b>Limitation of the Consultants' Liability towards the Client</b></p> <p>a) Except in case of negligence or wilful misconduct on the part of the Consultants or on the part of any person or firm acting on behalf of the Consultants in carrying out the Services, the Consultants, with respect to damage caused by the Consultants to the Client's property, shall not be liable to the Client:</p> <ul style="list-style-type: none"> <li>i. for any indirect or consequential loss or damage; and</li> <li>ii. For any direct loss or damage that exceeds (i) the total payments for</li> </ul>	<p>We request the authority to modify the clause as per the following:</p> <p>a) <del>Except in case of negligence or wilful misconduct on the part of the Consultants or on the part of any person or firm acting on behalf of the Consultants in carrying out the Services, the Consultants, with respect to damage caused by the Consultants to the Client's property, shall not be liable to the Client:</del></p> <ul style="list-style-type: none"> <li>i. for any indirect or consequential loss or damage; and</li> <li>ii. For any direct loss or damage that exceeds (i) the total payments for</li> </ul>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		Professional Fees and Reimbursable Expenditure made or expected to be made to the Consultants hereunder, or (ii) the proceeds the Consultants may be entitled to receive from any insurance maintained by the consultantstocoversuchaliability,whiche verof (ii) ishiger	Professional Fees and Reimbursable Expenditure made or expected to be made to the Consultants hereunder, or <del>(ii) the proceeds the Consultants may be entitled to receive from any insurance maintained by the consultants to cover such a liability, whichever of (i) or (ii) is higher.</del>	
44.	Clause 5.7, Pg. No. 86	<p>Risks and Coverage</p> <p>a) ThirdPartymotorvehicleliabilityinsuranceas required under Motor Vehicles Act, 1988 in respect of motor vehicles operated in India by the Consultants or their Personnel or any Sub consultants or their Personnel for the period of consultancy.</p> <p>b) ThirdPartyliabilityinsurancewithaminimumc overage equivalent to the Contract value for the period of consultancy.</p> <p>c) Professional Liability Insurance: Consultants will maintainatitsexpense,ProfessionalLiabilityIn surance including coverage for errors and omissions caused by Consultant's negligence, breach in the performance of its duties under this Contract from an Insurance CompanypermittedtooffersuchpoliciesinIndi a,fora period of three years beyond completion of Consultancy Services commencing from the Effective Date, (i) For an amount not exceeding total payments</p>	<p>We request the authority to modify the clause as per the following:</p> <p>a) <del>ThirdPartymotorvehicleliabilityinsura neasrequired under Motor Vehicles Act, 1988 in respect of motor vehicles operated in India by the Consultants or their Personnel or any Sub consultants or their Personnel for the period of consultancy.</del></p> <p>b) <del>ThirdPartyliabilityinsurancewithamin imumcoverage equivalent to the Contract value for the period of consultancy.</del> Professional Liability Insurance: Consultants will maintain at its expense, Professional LiabilityInsurance including coverage for errors and omissions caused by Consultant's negligence, breach in the performance of its duties under this Contract from an Insurance Company permitted to offer such policies in India, for a periodofthreeyearsbeyondcompletionofCo nsultancy ServicescommencingfromtheEffectiveDate</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>for Professional Fees and Reimbursable Expenditures made or expected to be made to the Consultants hereunder or (ii) the proceeds, the Consultants may be entitled to receive from any insurance maintained by the Consultants to cover such a liability, whichever of (i) or (ii) is higher The indemnity limit in terms of “Any One Accident” (AOA) and “Aggregate limit on the policy period” (AOP) should not be less than the amount of contract value. In case of joint venture or Consortium, the policy should be in the name of joint venture / consortium entity and not by the individual partners of the joint venture/consortium.</p> <p>d) Employer’s liability and workers’ compensation insurance shall be in respect of the Personnel of the Consultants and of any Sub consultant, in accordance with the relevant revisions of the Applicable Law, as well as, with respect to such Personnel, any such life, health, accident, travel or other insurance as may be appropriate; and all insurances and policies should start from the date of commencement of services and remain effective as per relevant requirements of contract agreement.</p> <p>e) Any other insurance that may be necessary to protect the Client, its employees and its assets (against loss, damage or destruction, at replacement value) in</p>	<p>,(i) For an amount not exceeding total payments for Professional Fees and Reimbursable Expenditures made or expected to be made to the Consultants hereunder or (ii) the proceeds, the Consultants may be entitled to receive from any insurance maintained by the Consultants to coversuch a liability, whichever of (i) or (ii) is higher The indemnity limit in terms of “Any One Accident” (AOA) and “Aggregate limit on the policy period” (AOP) should not be less than the amount of contract value. In case of joint venture or Consortium, the policy should be in the name of joint venture/consortium entity and not by the individual partners of the joint venture/consortium.</p> <p><del>d) Employer’s liability and workers’ compensation insurance shall be in respect of the Personnel of the Consultants and of any Sub consultant, in accordance with the relevant revisions of the Applicable Law, as well as, with respect to such Personnel, any such life, health, accident, travel or other insurance as may be appropriate; and all insurances and policies should start from the date of commencement of services and</del></p>	

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		cluding rioting and all Force Majeure Events that are insurable.	<p><del>remain effective as per relevant requirements of contract agreement.</del></p> <p><del>e) Any other insurance that may be necessary to protect the Client, its employees and its assets (against loss, damage or destruction, at replacement value) including rioting and all Force Majeure Events that are insurable</del></p>	
45.	New Clause		<p>We request the authority to add the following clause:</p> <p>The Client shall not recover from the Consultant, in contract or tort, under statute or otherwise, any amount with respect to loss of profit, data or goodwill, or any other consequential, incidental, indirect, punitive or special damages in connection with claims arising out of this Agreement or otherwise relating to the Services, whether or not the likelihood of such loss or damage was contemplated. The Client shall not recover from the Consultant, in contract or tort, under statute or otherwise, aggregate damages in excess of the fees actually paid for the Services that directly caused the loss in connection with claims arising out of this Agreement or otherwise relating to the Services.</p>	Not Accepted
46.	New Clause		We request the authority to add the following clause:	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			The Consultant may terminate this Agreement, or any particular Services, immediately upon written notice to the Client if the Consultant reasonably determines that it can no longer provide the Services in accordance with applicable law or professional obligations/	
47.	Data Sheet, Point no. 18, Pg No. 28	<b>I. Applicant Qualification</b> <b>1 Experience in Relevant Assignments</b> <b>a) Relevant assignments undertaken on public transport planning during the last 10 years – 7.5 marks</b>	We request the Authority to kindly clarify if TOD, transaction advisory for bus procurement, ITMS& AFCS related projects, terminal/ depot designs etc, would be qualified as public transport planning.	Assignments pertaining to Planning for multi-modal transport can be considered under public transport planning. Advisory assignments pertaining to ITMS, AFCS can also be considered under Public Transport Planning.
48.	Data Sheet, Point no. 18, Pg No. 28	<b>I. Applicant Qualification</b> <b>1 Experience in Relevant Assignments</b> <b>b) Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks</b>	We request the Authority to kindly clarify if bid advisory for bus operator (includes business plan& Financial planning for public bus system) will qualify as relevant assignment for Business Plan/ Business Model	No.
49.	Clause 3.4.4 Pg No. 34	<b>Payment relating to particular stage shall be done after approval of the respective stage report</b>	We request the Authority to kindly clarify on the timeline for approval. Also clarify if the subsequent stage delivery timeline will be post approval or in continuation.  This affects the payment cycle and hence request the authority to kindly take a liberal approach.	Ordinarily the authority will endeavor to organise a review committee meeting within 15 days of receipt of report. The consultant may be asked to make a

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				presentation on the report to the review committee. Further, Refer Addendum/ Corrigendum II
50.	Clause 3.3.2 Pg No. 31	<b>Task 2 -I</b> <b>b. Analysing the accessibility of the public transport for the current residential areas and jobs along with modelling for upcoming developments proposed in the Master plan</b>	We request the Authority to kindly clarify that there will be no primary survey and the modelling will be based on the travel demand model provided by the authority.	Refer reply at S.No 9 and S.No. 32
51.	Page 9 Section 1.4 Schedule of Selection Process	The Authority would endeavour to adhere to the following schedule: Proposal Due Date (the “PDD”) : 28 August 2020 15:00 Hrs	In light of the delays with standard operating procedures due to Covid-19 pandemic, we request the Authority to provide at least three weeks times from release of response to queries for submission.	Refer Addendum/ Corrigendum I
52.	Page 14 Section 1.10 The Submission and Opening of Proposals Sub-section 1.10.5	The Proposal and its copy shall be typed or written in indelible ink, hard/spiral bound and signed by the authorized signatory of the Applicant..... d) By a person authorized through a General or Specific Board Resolution for signing proposals; Certified True Copy of such resolution in the hands of a Director of the Company shall be submitted for this purpose..... A copy of the Power of Attorney certified under the hands of a partner or director of the Applicant and notarised by a notary public in the form specified in Section 4 shall accompany the Proposal.	In light of limited working of offices and the delay with standard operating procedures due to Covid-19 pandemic, we request you to consider Board Resolution of the company as an acceptable document in-lieu of Power of Attorney.	Refer Addendum/ Corrigendum II



S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
54.	Page 21 Section 1.23 Proprietary Data	1.23.1 Subject to the provisions of Clause 1.17, all documents and other information provided by the Authority or submitted by an Applicant to the Authority shall remain or become the property of the Authority. Applicants and the Consultant, as the case may be, are to treat all information as strictly confidential. The Authority will not return any Proposal or any information related thereto. All information collected, analysed, processed or in whatever manner provided by the Consultant to the Authority in relation to the Consultancy shall be the property of the Authority.	While we understand that all documents and other such information submitted shall become property of the Authority, any pre-existing IPR in the deliverables will still be with DTTILLP. Considering this we request you to consider the following change in clause: “Upon expiration of this Agreement / Contract or sooner upon written request of the Client, all Confidential Information in the possession of Consultant shall be returned to the Client or destroyed under conditions which preserve the confidentiality of the Confidential Information,	RFP Conditions shall prevail
55.	Page 78 Section 5 Draft Contract	5.5 Documents Prepared by the Consultants to be the Property of the Client: All plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant pursuant to this contract shall become and remain the property of the Client, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents and software to the Client, together with a detailed inventory thereof. The Consultants may retain a copy of such documents and software. Restrictions about the future use of these documents and software, if any, shall be specified in the SC. The client has	at the option and instruction of the Client. Notwithstanding the foregoing, Consultant retains all rights in the Deliverables and work product, and in any software, materials, know-how and/or methodologies that Consultant may use or develop in connection with this Contract. Consultant is not responsible if the client infringes the IPR by modifying the deliverables submitted by Consultant.”	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		full rights for reproduction of documents.		
56.	Page 25 Section 2 – Data Sheet Bank Account Number for Payment of Document Fee and or Bid Security	Applicants making online transfer are required to make separate transfer of Document fee and Bid Security. Applicants are required to attach with the document, separate payment screenshot clearly mentioning the Unique Transaction Reference (UTR) number separately for Bid Document Fee and or Bid Security as the case maybe.	We request you to please consider a single online transfer for ‘Document Fee’ and ‘Bid Security’ together.	RFP Conditions shall prevail
57.	Page 27 Section 2 – Data Sheet #17 Minimum Eligibility Criteria	Minimum Project Experience: Applicants who have completed at least 1(one) similar project in India or elsewhere in <b>last ten years</b> or 2(Two) similar ongoing projects in India or elsewhere in <b>last 10 years</b> along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the	1) We understand that not many Transformation Projects of Public Transport Organisation have been undertaken in recent past, and so a 10 years’ experience timeframe may restrict competition. Hence, we request to increase the timeframe to ‘last twelve to fifteen years’ instead of ‘last ten years’.	RFP conditions shall prevail  Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	Page 28 Section 2 Data Sheet 18. Technical Proposal Scoring	percentage of fee received for such assignment. *Similar Project – Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings 1) Experience in Relevant Assignment a) Relevant Assignments undertaken on public transport planning during the last 10 years – 7.5 marks b) Relevant Assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years – 7.5 marks	2) We would also request you to consider business plan for transport agencies as well as part of eligibility projects.	RFP conditions shall prevail
58.	Page 31 Section 3.3.2 Task 2	Develop a long-term vision plan for MTC towards meeting the mode-share targets set by the CMP of Chennai I. Carry out a multimodal accessibility analysis of public transport in Chennai covering of suburban rail, metro, bus and paratransit services. This includes a. Mapping the existing public transport network and services along with the residential and employment developments in the city. b. Analysing the accessibility of the public transport for the current residential areas and jobs along with modelling for upcoming developments proposed in the Masterplan c. Identifying key service gaps in the MTC network i.e. areas requiring strengthening route network,	This task shall require granular data of existing public transport services, latest land use maps, updated economic profile, etc. to be able to adequately map transport demand and supply in the study area. We understand that the Client will facilitate collection of all such data sets and in the absence of crucial data, coordinate acquisition of referenced data. Please confirm.	Refer reply at S. No 9

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		increasing service frequencies, alternative service types (e.g. long-haul Vs feeder), premium services		
59.	Page 32 Section 3.3.3 Task-3 Establish a medium term business plan towards achieving the vision	c. Periodic measurement of customer satisfaction in terms of accessibility, safety, reliability etc. through surveys	We understand that the current scope of project doesn't envisage any customer satisfaction survey to be carried out by consultant. If yes, then sample size of surveys to be specified. Please confirm.	Primary surveys are not part of scope for the current project. The consultant is however expected to define the customer satisfaction surveys that shall be conducted in the future outside the Business plan contract.
60.	Page 32 Section 3.3.3 Task-3 Establish a medium term business	d. Define the role of PMU in terms of scope, tenure, and review mechanism considering the business plan requirements.	Does the client intend to establish a Project Monitoring Unit through an external consultant? Request you to please clarify this scope element and what is the expectation related to PMU from the project.	As a part of overseeing implementation of the business plan, MTC may consider appointing a PMU at a future date.
61.	Page 32 Section 3.3.3 Task-3 Establish a medium term business plan towards achieving the vision	ii) Train key staff of MTC on annual updation of business plan and financial workbook, comparison of actual vs planned parameters measuring the deviations, proposing course correction measures and handover the business plan and background material to be developed through the current project to MTC.	1) We understand that the training envisaged is normal on the job training to be imparted to the relevant staff and no formal training program needs to be developed / executed involving classroom training by the consultant. Please confirm. 2) If any formal class room trainings is envisaged, we understand that the cost of carrying out such training will be borne by the client. Please confirm.	Both on the job training preceded by Formal training is to be provided for the staff designated by MTC at its premises. The cost related to training material & trainers to be borne by the consultant. The cost for organizing the training facilities shall be borne by MTC.

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
62.	Page 33 Section 3.3.3 Task-5 - Define Institutionalizing - VGF for MTC	iii) Develop a template contract for contracting by Government Authorities (initially Transport department then CUMTA) of bus services to be delivered by MTC v) Draft a Government Order (GO) that can be passed by GoTN to institutionalise the VGF mechanism	We understand that the envisaged scope is to provide inputs for draft contract/ G.O and legal vetting and other related legal aspects of contract/ G.O. shall be validated by clients' legal consultant. Please confirm.	The draft of the GO shall also be prepared by the consultant with inputs from MTC & the Transport Department
63.	Page 34 Section 3.4 Timeline and Payment Schedule	3.4.1 The duration of the services will be Six (6) months from the time of the signing of contract. The services shall be delivered in Chennai, Tamil Nadu. <b>The consultant will be required to make their own arrangements for an office. Deployment arrangement to be made in consultation with the Principal Secretary (Transport)-Government of Tamil Nadu.</b>	1) We understand that the complete team may not be required to be deployed in Chennai during the entire project period, and presence of 1-2 key experts/ project manager on ground during the project execution period shall suffice. Please confirm.	Refer to reply at S. No 36
64.	Page 35 Section 3.5 Key Professionals	* The Team leader is expected to attend all the meetings and presentations related to the project. Other experts shall attend the meetings/presentations based on expertise required as per the deliverables/ project requirement.	2) In light of the travel uncertainties due to ongoing Covid-19 pandemic, it may not be possible for all the members to travel on short notice. In such circumstances, we request the Authority to consider arranging virtual meetings through tele- or video-conferencing.	Refer reply at S.No 41
65.	Page 34 Section 3.4 Timeline and Payment Schedule	3.4.3 Consultants shall submit monthly progress reports in detail to the Authority and shall attend periodical reviews to be conducted by the Authority with various departments of the government. Consultants shall make presentations to Authority, to various departments and TNIDB as required during various stages of the assignment.	The project is only spread over 6 months and there are back to back deliverables lined up as well as there shall be regular meetings with client and related stakeholders so it is request to consider omission of Monthly Progress Report as a deliverable.	RFP Conditions shall prevail
66.	Page 34 Section 3.4	3.4.4 Payment relating to particular stage shall be done after approval of the respective stage report.	We understand that the overall timeline for study is important and delay in approval	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	Timeline and Payment Schedule		will impact subsequent deliverables. Hence we request you to fix a timeline of 15 days to provide comments and approve the report otherwise the report shall be considered deemed approved.	
67.	Page 35 Section 3.5 Key Professionals  Page 35 Section 3.5 Key Professionals	<p><b>1. Team-leader cum Transport Specialist:</b> Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning. More than 15 years' experience in the transport sector is desirable. Experience of working with public transport agencies on service planning, financial planning, institutional and regulatory reform of public services is desirable</p> <p><b>2. Public Transport Systems Specialist:</b> Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning. More than 12 years' experience in Public Transport systems and services is desirable. Experience of working with public transport agencies on demand modelling, service planning, route rationalisation and performance management of public transport services is desirable.</p>	For experts like Team Leader/ Public Transport Systems Specialist, the relevant experience shall be most important as compared to their education qualification. 1) Hence, we request you to consider graduation in any engineering/ planning field instead of Civil Engineering. 2) We request you to consider post-graduation in Traffic/ Transport Engineering or Planning/ <b>Management</b> etc.	Refer Addendum/ Corrigendum II
68.	Page 74 Section 5 Draft Contract Sub Section 3.6 Suspension of Agreement	The Client may, by written notice of suspension to the consultant, suspend all payments to the Consultant hereunder if the Consultant shall be in breach of this Contractor shall fail to perform any of its obligations under this contract, including the carrying out of the Services;....	Werequestyoutokindlyconsiderbalancingth e this contract condition by adding the following to the clause: “the suspension will be applicable only if the	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			delay/failure to perform is solely attributable to the Consultant / Bidder”	
69.	Page 77 Section 5 Draft Contract Sub-Section 5.3 Confidentiality	5.3 Confidentiality	We request you to kindly consider defining a period for confidentiality. Hence, we request you to add the following to section - “The confidentiality obligations shall survive the termination of this Contract / completion of services for a period of one (1) year.”	RFP Conditions shall prevail
70.	Page 78 Section 5 Draft Contract	5.7 Insurance to be taken out by the Consultants: The Consultants (i) shall take out and maintain, and shall cause any Sub consultants to take out and maintain, at their (or the Sub consultants’, as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverages, as shall be specified in the Special Conditions (SC), and (ii) within 15 (fifteen) days.....	The firm has appropriate and required insurance policy cover (mediclinic, accident, life, etc.) for all its employee so we understand that such firm level insurance cover shall suffice and no additional insurance requires to be purchased. Please confirm	RFP Conditions shall prevail
71.	Page 78 Section 5 Draft Contract 11 Penalty	11.1. Penalties for delay & deficiencies: Any delay & deficiencies on part of the Consultant may attract penalty provisions in the form of fines, up to a maximum amount of 10% of the Contract Value, and/or termination by the Client. For period exceeding beyond stipulated time period, due to failure on the part of consultant, the consultant may be liable to pay to the client penalty at the rate of 1% of the Contract Value per week of delay subject to maximum of 10% of the contract value.	We request you to consider following change to the clause ‘the Consulting Firm / Consultant shall pay to the Client as Liquidated Damages a sum of half percent (0.5%) of the total contract value for each week of delay or part thereof if the delay is solely attributable to the Consultant. However, the total liability of the Consultant / Bidder as per this clause shall not exceed 10% of the total contract value.’	RFP Conditions shall prevail
72.	Page 78	11.2. Encashment and appropriation of	We request you to consider adding the	RFP Conditions shall

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	Section 5 Draft Contract 11 Penalty	Performance Security: The Client shall have the right to encash and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the consultant in the event of breach of this contract or for recovery of penalty specified in this Clause. In the event any portion of the Performance Security is appropriated by the client, then immediately following such appropriation, the consultant shall replenish the Performance Security within 1 (one) month of its appropriation, and in the event of default by the consultant, client shall have the right to take such steps as it may deem necessary, including termination of this contract.	following to this clause “the LD will be applicable only the delay is solely attributable to the Consultant / Bidder”	prevail
73.	Page 86 Section 5 Draft Contract III Special Conditions of Contract 5.6 Limitation of Consultants’ Liability Towards the client	c. This limitation on liability shall not apply to losses or damages caused by the Consultant’s fraud or wilful misconduct and liability in this case shall be actual as determined by the Good Industry Practice/Applicable law.	We request you to consider the addition of following clause to the contract to bring more balance in the terms. “Notwithstanding anything contained in the contract, Client agrees that the Vendor/ Bidder / Consultant shall not be liable to Client, for any losses, claims, damages, liabilities, cost or expenses (“Losses”) of any nature whatsoever, for an aggregate amount in excess of the fee paid under the contract for the services provided under the contract, except where such Losses are finally judicially determined to have arisen primarily from fraud or bad faith of the Vendor/ Bidder / Consultant. In no event shall the Vendor/ Bidder / Consultant, be liable for any consequential (including loss of profit and loss of data), special, indirect, incidental, punitive, or exemplary loss, damage, or	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			expense relating to the services provided pursuant to this Contract.”	
74.	Page 86 Section 5 Draft Contract III Special Conditions of Contract 5.7 Risk and Coverage	c) Professional Liability Insurance  (i) For an amount not exceeding total payments for Professional Fees and Reimbursable Expenditures made or expected to be made to the Consultants hereunder or (ii) the proceeds, the Consultants may be entitled to receive from any insurance maintained by the Consultants to cover such a liability, whichever of (i) or (ii) is higher.....	We request you to consider deletion of clause “(ii) the proceeds, the Consultants may be entitled to receive from any insurance maintained by the Consultants to cover such a liability, whichever of (i) or (ii) is higher”	RFP Conditions shall prevail
75.	Page 30 Section 3.3 Scope of the Project Sub-Section 3.3.1	Task-1 Outline the Framework for development and approval of a five year business plan for MTC	We understand that focus of the business plan is only on operational and financing aspects not on institutional/HR/manpower and other back-end support aspects. Accordingly KPIs will be developed. Please confirm.	The consultant should identify the key institutional and capacity changes needed
76.	Page 31 Section 3.3.2 Task 2 Sub-section I	Carry out a multimodal accessibility analysis of public transport in Chennai covering of suburban rail, metro, bus and paratransit services. This includes a. <b>Mapping the existing public transport network and services</b> along with the residential and employment developments in the city b. <b>Analysing the accessibility of the public transport</b> for the current residential areas and jobs along with modelling for upcoming developments proposed in the Master plan c. <b>Identifying key service gaps in the MTC network</b> i.e. areas requiring strengthening route	Please Confirm the following: a. We understand that the mapping of public transport network and services shall be based on operations data shared with the Consultant by the relevant Authority	Refer Reply at S. No 9
			b. We understand that the accessibility of public transport services shall be a broad spatial assessment of reach of public transport and service gaps and will not involve a full-scale neighbourhood-level accessibility analysis of all MTC routes and bus-stops.	Accessibility analysis will be used to identify future fleet and network needs of MTC, not to plan for accessibility to neighborhoods

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		network, increasing service frequencies, alternative service types (eg. long-haul Vs feeder), premium services	<p>c. We understand that consultant is not expected to carry out demand assessment on existing / upcoming routes, and the service gaps shall be identified at a macro-level in order to strengthen the operational aspects of the business plan and will not involve detailed operational assessment of all MTC routes and services on offer.</p> <p>d. We understand that consultant is not required to do network planning. However, if yes then provide details on number routes, sample size etc.</p>	<p>Refer Reply at S. No 9</p> <p>The consultant is expected to identify network expansion needs in underserved areas and not carry out route-rationalization based on that.</p>
77.	Page 34 Section 3.4 Timeline and Payment Schedule	3.4.4 Payment relating to particular stage shall be done after approval of the respective stage report.	<p>a) We understand that timelines are very important on this project and so the approval of deliverable shall be prompt. Hence, we request you to define the number of days within which the approval shall be granted so that the sanctity of overall time-line desired by the client is maintained and the consultant gets a better view of the payment timeline.</p> <p>b) Further, we understand that the work on each deliverable shall be interlinked with the other and changes in one deliverable shall have an impact on other deliverables. Hence, in order to avoid duplication and delays, we request you to confirm that work on subsequent deliverable shall only commence on approval of previous deliverable.</p>	<p>Refer reply at S. No 49</p> <p>Refer Addendum/ Corrigendum II</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
78.	Page 35 Section 3.5 Key Professionals	Financial Specialist: Degree in Financial Management. More than 12 years' experience in a public services and infrastructure advisory role is desirable. Experience of working with public transport agencies on their financial management, business models of procurement, alternative funding and financing models, is desirable.	Many post-graduation courses in Management (like the ones from IIMs) provide a generic management qualification (like PGDM/PGDBA) and not specific specialisation. Hence, limiting the qualification to ' <i>Degree in Financial Management</i> ' will not allow professionals with such educational qualification in spite of them having relevant professional experience. Hence, we request you to considering adding "Post Graduate Diploma in Management (PDGM)/ Post Graduate Diploma in Business Administration (PGDBA)/ Master in Business Administration (MBA)" as acceptable educational qualification.	Refer Addendum/Corrigendum II
79.	FORM PQ – 4- Page 45 – Letter of Association	We hereby, undertake to be associated for the entire duration of the assignment, and shall be jointly and severally responsible for the execution of this assignment, if selected.	Given the difficulty in continuous expert availability over long periods, can these experts (International and National expert pool) remotely assist consultants on the ground?	The Team leader is expected to attend all the meetings and presentations related to the project. Other experts shall attend the meetings/presentations/calls based on expertise required as per the deliverables/project requirement.
80.	ToR – Page 35-Key Professionals	The following Key Professionals are to be engaged by the Consultant along with requisite support staff	Given some positions have overlapping skill requirements, can a single expert take up responsibilities of 2 positions?	Same expert cannot be engaged for more than one position.
81.	ToR – Page 35-Key Professionals	The following Key Professionals are to be engaged by the Consultant along with requisite support staff	Please indicate if there is any minimum requirement for the strength of support staff?	There is no minimum requirement for support staff, each applicant is required to make their own assessment of

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				requirement of support staff.
82.	Form Tech 7 – Page 60 - Curriculum Vitae of Key Personnel	Curriculum Vitae of Key Personnel	Please indicate if there is any minimum requirement on presence of domestic (Indian) experts for certain positions?	There is no minimum requirement for number of domestic (Indian) experts.
83.	Form PQ-5 – Page 47- Minimum Eligibility experience	Kindly attach Project Description Sheet(PDS) as per format given in FORM TECH-3 and Relevant Proofs (For completed Projects - Completion Certificate, For Ongoing Projects	Please indicate if e-mail acknowledgement from client be considered as 'Work completion' certificates?	No
84.	General conditions of the contract – Page 73 – Force Majeure	For the purposes of this Contract, “Force Majeure” means an event which is beyond the reasonable control of a Party, and which makes a Party’s performance of its obligations under the Contract impossible or so impractical to be considered impossible under the circumstances	Based on the current situation amidst the COVID-19 pandemic, with lockdowns & restrictions in place, can we extend the definition of Force Majeure to include the same?	RFP conditions shall prevail
85.	General conditions of the contract – Page 86 - Professional Liability Insurance	Professional Liability Insurance including coverage for errors and omissions caused by Consultant’s negligence, breach in the performance of its duties under this Contract from an Insurance Company permitted to offer such policies in India, for a period of three years beyond completion of Consultancy Services commencing from the Effective Date	In line with the general and widely accepted industry practice for consulting services it is further requested that the liability period to be fixed to be the contract period since consultant doesn’t have any role, visibility and/or control over events post contract period.	Refer Addendum/ Corrigendum II
86.	General conditions of the contract – Page 86 - Professional Liability Insurance	Professional Liability Insurance including coverage for errors and omissions caused by Consultant’s negligence, breach in the performance of its duties under this Contract from an Insurance Company permitted to offer such policies in India, for a period of three years beyond completion of Consultancy Services commencing from the Effective Date	We wish to clarify that we maintain insurances, at the firm level, which are required to be maintained by us as per the provision of laws. Separate insurances for this project may not be required considering such firm level insurance. We can provide you with a confirmation about our firm level insurance and that to the extent required by law, this project will also be covered under that insurance.	RFP conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			We request you to confirm that firm level insurance will suffice the requirement for the contract.	
87.	SECTION 2. DATA SHEET Technical Proposal Scoring in page No. 28 of the RFP	Country Experience Similar assignments executed in the transport sector in India	We request the authority to define ‘Similar Assignments executed in India’ and also specify minimum number of projects to be shown under this category.	Refer Addendum/Corrigendum II
88.	ToR – Page 29 – Project Background	The Comprehensive Mobility Plan (CMP) of Chennai seeks to reverse this trend and recommends achieving a mode share of 57% for public transport trips by 2048, including city bus, metro rail and suburban rail services	We request MTC to share the CMP report for better bid preparation	Draft CMP report is available online at the website of CMDA.
89.	ToR – Page 30 – Project Background	Define the role of Project Monitoring Unit (PMU) to assist MTC in achieving long term vision plan	We would like client to confirm if there is an existing monitoring tool or concept in place within MTC to track progress of implementation. Additionally, request you to provide details for the same.	Currently there are no specific tools for monitoring.
90.	ToR – Page 34 – Project Reports	Consultants shall submit monthly progress reports in detail to the Authority and shall attend periodical reviews to be conducted by the Authority with various departments of the government.	Please indicate if there is any standard format/ program management tools available internally with MTC that the Consultant is required to conform with for making the progress reports.	The consultant shall finalize the format for Monthly Progress Report with MTC after the award of work.
91.	Execution of Contract – 21 – Commencement of Assignment	The Consultant shall commence the Services within 7 (seven) days of signing of contract or such other date as may be mutually agreed	We would request the client to allow 2-3 weeks duration for kick-off from date of signing contract to critically review the existing studies and plan according to the restrictions in place due to the current COVID-19 pandemic.	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			Also, please indicate an estimated project commencement date (considering COVID-19 restrictions), because it would be best to give international experts an advance notice to prepare for travel arrangements in these uncertain situations	Nov 2020
92.	Instructions to Consultants – Page 9 – Clarifications	Last date for receiving queries/clarifications	Please consider extending the deadline for further clarifications (if required) upto 7 days before the Proposal Due Date (PDD)	RFP Conditions shall prevail
93.	ToR – 34 - Deliverables	The Consultant is expected to submit the following deliverables	Please confirm the method of acknowledgement of reports/ deliverables by MTC once the submission has been made by the deadline to allow us to raise respective invoices and avoid penalty due to delays.	The consultant shall request MTC for Email/Letter Acknowledgment for receipt of deliverables. Payment relating to particular stage shall be done after approval of the respective stage report.
94.	ToR – 34 - Timelines & Payment schedule	The consultant will be required to make their own arrangements for an office. Deployment arrangement to be made in consultation with the Principal Secretary (Transport)-Government of Tamil Nadu.	Please consider providing an office space for the project team given the close coordination needed with the staff at MTC (Chennai) Ltd.	Upon written request from the selected consultant, the authority can consider providing space in its office for the project team. The authority shall not be obligated to provide laptop/computers or printer or any consumable item for the project team and the responsibility for the

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				same shall rest with the selected consultant.
95.	ToR – Page 30 – Scope of Work – Task 1	Review international case studies on business plan development for public transport systems and identify relevant KPIs from the case studies for proposed business plan	Please indicate which geographies to be included in this benchmarking exercise - developed or developing countries? Is there a set of KPIs which need to be compared across these geographies	It is the consultant's responsibility to identify the most relevant geographies and KPIs for MTC. It is expected that the consultant will minimum include London and Singapore, besides others.
96.	ToR – Page 31 - Scope of Project - Task 1	KPIs that are targeted for improvement and KPIs that are likely to come down (e.g. vehicle-km in core city due to increasing congestion)	Please confirm that this task just involves identification of KPIs or does it also include target setting for these identified KPIs basis benchmarking with developed and emerging markets?	Target setting of KPIs-in consultation with MTC is also part of scope of the consultant.
			For KPIs regarding customers, please confirm that there will not be any requirement of mass surveys to set up baseline of customer perception.	Refer reply at S.No 59
97.	ToR – Page 31 - Scope of Project - Task 1	A financial workbook with key assumptions related to costs and revenues and outputs aligned with the KPI, allowing transparent interactions between government authorities and MTC	Please confirm if there is an already defined outline for the financial workbook and if not, confirm if this would be aligned during project inception phase?	There's no predefined financial workbook for this. The consultant is expected to develop this as per the timelines defined for the task.
98.	ToR – Page 31 - Scope of Project - Task 2	Analyzing the accessibility of the public transport for the current residential areas and jobs along with modelling for upcoming developments proposed in the Master plan	Please indicate if the comprehensive mobility plan or master plan would be available to the consultants?	Refer reply at S.No 88
99.	ToR – Page 31 - Scope of Project - Task 2	Identifying key service gaps in the MTC network i.e. areas requiring strengthening route network, increasing service frequencies,	Consultants would be able to provide only high level of route network and planning rather than modelling of route	Yes, the understanding is correct. Refer Reply at S. No 76

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		alternative service types (e.g. long-haul Vs feeder), premium services	plan which might require specialized software - please confirm if the understanding is correct	
100.	ToR – Page 31 - Scope of Project - Task 2	Develop a long-term (10 year) vision plan for MTC that incorporates the following items with linkage to KPIs:	Please confirm if historic data on KPIs and other service performance indicators would be provided to the consultants	The authority will endeavor to provide relevant historic data available with it upon receiving a written request from the selected consultant.
101.	ToR – Page 31 - Scope of Project - Task 2	The vision plan will include technical documents, as well as documents aimed at policy makers and the broad public. The selected consultant will be required to incorporate the findings of the JIA funded ITS project being implemented by the Chennai Smart City Ltd.	What are the specific expectations on the documents aimed at policy makers and public? - Kindly indicate If there are specifications in format, quantity etc. around this document.	The consultant is expected to develop an abridged version of the overall vision comprising of the details relevant to policy makers. Some examples are London or Singapore (LTMP2040).
		Periodic measurement of customer satisfaction in terms of accessibility, safety, reliability etc. through surveys	Please indicate at what stage would the JICA funded ITS project would be made available to the consultant?	Relevant details from the JICA funded ITS project shall be provided to the selected consultant as and when available to the authority.
			In case any surveys are required during the project duration would these need to be conducted by the consultants or consultants to prepare the survey methodology? And then Client will hire a survey agency and feed the data back to the AMC for further analysis.	Primary surveys are not part of the scope

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
102.	ToR – Page 32 - Scope of Project - Task 3	Train key staff of MTC on annual updation of business plan and financial workbook, comparison of actual vs planned parameters measuring the deviations, proposing course correction measures and handover the business plan and background material to be developed through the current project to MTC.	Please indicate if there are certain parameters to indicate completion of training? Is there a minimum no. of sessions expected to consider this activity complete?	The selected consultant will be required to conduct minimum 3 training workshop sessions for MTC officials. Further, the selected consultant shall be available during the term of the contract to take up further queries of the officials with regards to the training provided by the selected consultant.
			Are online trainings acceptable considering social distancing norms that could be needed given the COVID situation?	Online trainings to be decided by the Authority as per the prevailing scenario during the time of the trainings.
103.	ToR – Page 32 - Scope of Project - Task 3	Train key staff of MTC on annual updation of business plan and financial workbook, comparison of actual vs planned parameters measuring the deviations, proposing course correction measures and handover the business plan and background material to be developed through the current project to MTC.	Please indicate if MTC (Chennai) would provide the infrastructure (office/ training room etc.) infrastructure in case any training activities need to be conducted	Refer reply at S.No 61
104.	ToR – Page 33 - Scope of Project - Task 4	Total Cost of Ownership (TCO) of in-house versus outsourced bus procurement and operations for conventional and electric buses including charging infrastructure	Please indicate if MTC (Chennai) would provide with assumptions required for TCO calculations? Also, would previous studies on this topic be shared with consultants?	It is responsibility of the selected consultant to arrive at total cost of ownership. MTC on its part may provide information on the

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				current fleet owned by it.
105.	ToR – Page 33 - Scope of Project - Task 5	Conduct consultations with all relevant stakeholders in the VGF process to build consensus on the identified KPIs including MTC, Transport department of GoTN and the Finance department of GoTN and other relevant stakeholders	Please indicate if the consultations mentioned in this task would be facilitated by MTC (Chennai) and also if online consultations would be agreeable given the COVID situation?	Online Consultations to be decided by the Authority as per the prevailing scenario during the time of the consultations.
106.	ToR – Page 33 - Scope of Project - Task 5	Draft a Government Order (GO) that can be passed by GoTN to institutionalize the VGF mechanism	Please indicate if this task is restricted to providing financial and technical inputs?	Refer to reply at S.No 62
107.	1.11.1 – Page 17	1.11.1 The Authority shall endeavour to respond to any queries or request for clarification received from the Applicants within the date mentioned as per Clause 1.4 but not later than 7 (Seven) Days prior to the PDD.	Request Authority to modify the clause as below” “The Authority shall endeavour to respond to any queries or request for clarification received from the Applicants within the date mentioned as per Clause 1.4 but not later than 14 (Fourteen) Days prior to the PDD.	RFP Conditions shall prevail
108.	Data Sheet Point 13 – Page 26	Proposal Due Date (PDD): 28 August 2020	Request Authority to modify PDD to date corresponding to 4 weeks from issue of responses to pre bid queries to allow for PQ, TP and FP preparation.	Refer Addendum/ Corrigendum I
109.	Page 26 – Data Sheet Point 17	Minimum Eligibility Criteria: An Applicant or member of Consortium which has earlier been blacklisted or debarred by the Government of India, Government of Tamil Nadu, any other Governments, any PSU of Central Government or State Government or any other Public Sector or Multilateral Agency shall not be eligible to submit an Application, either individually or as member of a Consortium, if such bar subsists as on the Proposal Due Date. The Applicant or	No format provided. Request Applicant created formats reflecting the same content to be acceptable for the submission.	Refer to Form PQ-1; Point No 12 and Form Tech 1; Point No 10  Further, Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		the member of Consortium shall be required to furnish an affidavit that there is no such bar imposed and existing as on the proposal due date as per format provided.		
110.	Page 27 - SECTION 2. DATA SHEET - Minimum Eligibility Criteria	Financial Capacity: The Applicant/Lead Member shall have received a minimum of INR 15 crore (Rs. Fifteen crore) per annum as professional fees during each of the three financial years preceding the PDD. For the avoidance of doubt, professional fees hereunder refer to fees received by the Applicant for providing advisory or consultancy services to its clients. The Applicant/Lead Member shall have positive net worth as per last audited financial accounts	Request Authority to modify clause as below: Financial Capacity: The Applicant/Lead Member shall have received a minimum of <b>INR 100 crore (Rs. Hundred crore)</b> per annum as professional fees during each of the three financial years preceding the PDD. For the avoidance of doubt, professional fees hereunder refer to fees received by the Applicant for providing advisory or consultancy services to its clients. The Applicant/Lead Member shall have positive	RFP Conditions shall prevail
111.	Page 28	Technical Proposal Scoring	Request Authority to clarify what number of projects would enable scoring of maximum marks for I. Applicant Qualification.	Refer Addendum/Corrigendum II
112.	Page 28	Technical Proposal Scoring	Request Authority to confirm our understanding that project quoted in PQ may be re-cited in technical proposal.	Yes
			Request Authority to confirm our understanding that projects may be repeated across Applicant Qualification evaluation parameters 1 a), 1 b) and 2, if they satisfy said criteria.	Yes

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
113.	Page 34 – Section 3 – Terms of Reference	3.4.1 The duration of the services will be Six (6) months from the time of the signing of contract. The services shall be delivered in Chennai, Tamil Nadu. The consultant will be required to make their own arrangements for an office. Deployment arrangement to be made in consultation with the Principal Secretary (Transport)-Government of Tamil Nadu.	Request Authority to confirm our understanding that the four key experts are not required to be based out of Chennai on a full-time basis for the project.	Refer to reply at S. No 36
			Request Authority to provide an indicative schedule of man-months for each key expert with a breakup of man months in client office (Chennai) and man months in home office (non-Chennai). This would enable us to plan our effort and give our most efficient estimates.	Refer reply at S.No 24
114.	Page 34 – Section 3 – Terms of Reference	3.4.4 Payment relating to particular stage shall be done after approval of the respective stage report	Request Authority to define a time limit (eg. 15 days) for according approval of the report beyond which it will be deemed approved	Refer reply at S. No 66
115.	Page 35 – Section 3 – Terms of Reference	3.4.6 The review committee will review the reports submitted by the Consultant. The decisions/suggestion carried out will be reviewed in the next meeting	Request Authority to define time limit for review meetings to be organized within 15 days of submission of deliverable.	Refer reply at S.No 49
116.	Page 35 – Section 3 – Terms of Reference	3.5 Key Professionals: 1. Team Leader –cum- Transport Specialist: More than 15 years’ experience in the transport sector is desirable. 2. Public Transport Systems Specialist: More than 12 years’ experience in Public Transport systems and services is desirable. 3. Financial Specialist: More than 12 years’ experience in a public services and infrastructure advisory role is desirable. 4. Institutional Development Specialist: More than 12 years’ experience in institutional and regulatory aspects in public services and infrastructure sector is desirable.	Request Authority to clarify whether the number of years of experience cited is a minimum eligibility requirement or a desirable criterion.	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
117.	Page 41 - FORM PQ - 2: Particulars of the Applicant,	4. Has the Applicant or any member of the consortium been blacklisted by any Government department/Public Sector Undertaking in the last five years?	Request Authority to modify this clause as suggested below: 4. Is the Applicant or any member of the consortium blacklisted by any Government department/Public Sector Undertaking as on proposal submission date? or Has the Applicant or any member of the consortium been blacklisted by any Government department/Public Sector Undertaking in the last five years and the bar subsists on the proposal submission date?	Refer Addendum/Corrigendum II
118.	Page 44 - FORM PQ - 3: Power of Attorney for Signing of Proposal	VI. In case the Application is signed by an authorized Director of the Applicant, a certified copy of the appropriate resolution/ document conveying such authority may be enclosed in lieu of the Power of Attorney.	Request Authority to confirm our understanding that a Board Resolution citing name of authorized Director shall be acceptable as a document in lieu of Power of Attorney both for PQ and Proposal submission.	Refer Addendum/Corrigendum II
119.	Page 48 - FORM PQ - 6: Financial Capacity of Applicant (to be enclosed by the Sole Applicant or Lead Member of the Applicant\$)	Revenue from Advisory Services and Net Worth to be furnished for 2017-18, 2018-19, 2019-20. Applicant to enclose Audited Balance Sheet and Profit & Loss account for last 3 years	Request Authority to accept declaration and financial statements of 2016-17, 2017-18, 2018-19 as Audited statements for 2019-20 are not currently available for our organization.	Refer Addendum/Corrigendum II
120.	Page 55 - FORM TECH- 2: Summary of Applicant's Experience	Enclose description of applicant's experience mentioned above as per format given in FORM TECH:-3 along with relevant proof (For completed Projects - Completion Certificate, For Ongoing Projects - Work Order/LOA/Agreement Copy/Engagement	Request Authority to modify this clause as suggested below: Enclose description of applicant's experience mentioned above as per format given in FORM TECH:-3 along with relevant proof (For completed	Refer Addendum/Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		Letter Certificate with Work in Process (WIP) certificate from the client/employer or proof of Fee received certificate from its Statutory Auditor certifying the percentage of fee received for each of the above mentioned projects).	Projects - Completion Certificate, OR CA certificate certifying 100% recovery of professional fees For Ongoing Projects - Work Order/LOA/Agreement Copy/Engagement Letter Certificate with Work in Process (WIP) certificate from the client/employer or proof of Fee received certificate from its Statutory Auditor certifying the percentage of fee received for each of the above mentioned projects	
121.	Page 56 - FORM TECH- 3: Applicant's Experience	Signature of the authorized representative of Applicant	Request Authority to drop requirement of signature on this page for ease of submission.	Accepted Refer Addendum/ Corrigendum II
122.	Page 59 - FORM TECH- 6: Team Composition and Task Assigned	(Signature, name and designation of the authorized signatory)	Request Authority to drop requirement of signature on this page for ease of submission.	RFP Conditions shall prevail
123.	Page 61 - FORM TECH- 7: Curriculum Vitae of Key Personnel	2. The CV shall be signed in by both the Personnel concerned and by the Authorized Representative of the Applicant firm along with the seal of the firm.	For CV, request Authority to accept scans of signatures on the CV for both Key Personnel and authorized signatory of the Applicant, for ease of submission. Duly signed copies with seal may be furnished at contracting stage.	Refer Addendum/ Corrigendum II
124.	Data Sheet Clause 5 – Page 25	Amount – Rs. 11,800/- (Rs. Eleven Thousand Eight Hundred Only) Inclusive of GST through Electronic Transfer/Demand Draft In favor of - Metropolitan Transport Corporation (Chennai Division) Ltd Payable at Chennai	Please refer to Rule 161 (IV) of GFR 2017. We understand that cost of tender document should not be charged under the said Rule. Accordingly, we request you to waive / delete the requirement for submitting tender fee under the RFP.	RFP Conditions shall prevail
125.	Page 85 – Clause	Except in case of negligence or wilful	Liability is limited to 1X or insurance	RFP Conditions shall

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	5.6.a	<p>misconduct on the part of the Consultants or on the part of any person or firm acting on behalf of the Consultants in carrying out the Services, the Consultants, with respect to damage caused by the Consultants to the Client's property, shall not be liable to the Client:</p> <p>i. for any indirect or consequential loss or damage; and</p> <p>ii. For any direct loss or damage that exceeds (i) the total payments for Professional Fees and Reimbursable Expenditure made or expected to be made to the Consultants hereunder, or (ii) the proceeds the Consultants may be entitled to receive from any insurance maintained by the consultants to cover such a liability, whichever of (i) or (ii) is higher.</p>	<p>proceeds, whichever is higher only in cases of damage to property. For all other cases it is unlimited. Client is requested to limit consultant's liability to 1X of the total contract value. This is as per GFR and the guidelines issued by Meity. It is also the normal industry practice.</p> <p>The insurance clause makes the 1X liability ineffective as it increases to multiple times of TCV</p>	prevail
126.	Page 85 – Clause 5.6.a	<p>Except in case of negligence or wilful misconduct on the part of the Consultants or on the part of any person or firm acting on behalf of the Consultants in carrying out the Services, the Consultants, with respect to damage caused by the Consultants to the Client's property, shall not be liable to the Client:</p> <p>i. for any indirect or consequential loss or damage; and</p> <p>ii. For any direct loss or damage that exceeds (i) the total payments for Professional Fees and Reimbursable Expenditure made or expected to be made to the Consultants hereunder, or (ii) the proceeds the Consultants may be entitled to receive from any insurance maintained by the consultants to cover such a liability, whichever of (i) or (ii) is higher.</p>	<p>There are following exceptions to the limitation of liability - negligence or wilful misconduct. Third party damages. Client is requested to delete exceptions to the limitation of liability. The exceptions render the limitation of liability ineffective and make the liability unlimited.</p>	RFP Conditions shall prevail
127.	Clause 1.23 – Page 21	Subject to the provisions of Clause 1.17, all	We request client to kindly confirm that	Consultants may use

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		documents and other information provided by the Authority or submitted by an Applicant to the Authority shall remain or become the property of the Authority. Applicants and the Consultant, as the case may be, are to treat all information as strictly confidential. The Authority will not return any Proposal or any information related thereto. All information collected, analysed, processed or in whatever manner provided by the Consultant to the Authority in relation to the Consultancy shall be the property of the Authority.	we will be obliged to protect Confidential information using the same degree of care as we use to protect our confidential information of similar nature, and in any event, by using at least reasonable degree of care. Please appreciate that this is a prestigious project for us and we would like to showcase this project in our future proposals. We request client to allow us to refer to you and the services we have performed for you for citation / reference purposes, as long as we do not disclose your confidential information.	the LOA/ Agreement/ Completion Certificate provided related to the project by the Authority for showcasing credentials for future proposals.
128.	Clause 10.1 – Page 80	<p>10.1. General</p> <p>10.1.1. The Consultant shall be responsible for accuracy of the Designs, drawings, estimate and all other details prepared by him as part of these services. He shall indemnify the client against any inaccuracy in the work, which might surface during implementation of the project. The Consultant will also be responsible for correcting, at his own cost and risk, the drawings including any re-survey/ investigations and correcting layout etc. if required during the execution of the Services.</p> <p>10.1.2. The Consultant shall be fully responsible for the accuracy of plans and drawings. The Consultant shall indemnify the Client against any inaccuracy / deficiency in the designs and drawings noticed and the Client will bear no responsibility for the accuracy of the designs and drawings submitted by the Consultants.</p>	<p>There are several remedies available under law and contract to you for such breach of obligations. For eg, there are penalties and LDs that may be imposed for some of these breaches. Seeking indemnities for such breaches frustrates the entire purpose of such remedies available to you. We understand that remedies other than indemnity will be sufficient for such breaches. We request you to kindly delete this section.</p> <p>If you still insist on retaining this section, then we request you to at least make them subject to overall cumulative liability cap of total contract value and subject to final determination of court/arbitrator.</p>	Kindly refer Section 5: Draft Contract, SCC clause 5.6 & 5.7 on page 85-86 of the RFP.
129.	Clause 13.2 – Page 82	13.2. Indemnity: The Consultant agrees to indemnify and hold harmless the Client from and	We agree to indemnify to the extent the damages/losses are finally determined by	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>against any and all claims, actions, proceedings, lawsuits, demands, losses, liabilities, damages, fines or expenses (including interest, penalties, attorneys' fees and other costs of defence or investigation (i) related to or arising out of, whether directly or indirectly, (a) the breach by the Consultant of any obligations specified in relevant clauses hereof; (b) the alleged negligent, reckless or otherwise wrongful act or omission of the Consultant including professional negligence or misconduct of any nature whatsoever in relation to Services rendered to the Client; (c) any Services related to or rendered pursuant to the Contract (collectively "Indemnified matter"). As soon as reasonably practicable after the receipt by the Client of a notice of the commencement of any action by a third party, the Client will notify the Consultant of the commencement thereof; provided, however, that the omission so to notify shall not relieve the Consultant from any liability which it may have to the Client or the third party. The obligations to indemnify and hold harmless, or to contribute, with respect to losses, claims, actions, damages and liabilities relating to the Indemnified Matter shall survive until all claims for indemnification and/or contribution asserted shall survive and until their final resolution thereof. The foregoing provisions are in addition to any rights which the Client may have at common law, in equity or otherwise.</p>	<p>a competent court or arbitration. Please make indemnities subject to final determination by court/arbitrator. This is also the industry standard and prescribed by Meity in its guidelines.</p>	
130.	Clause 4.1(g) – Page 75	if the Client, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.	We request client to delete this ground for termination as it is unreasonable and there are several remedies in contract and law	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
131.	Clause 1.5 Page 9/Clause 14 b Page 38/Clause 5.2 Page 76	These clauses outline several conflict of interest related obligations on us	<p>available to the client for such breach.</p> <p>We wish to highlight that we are a large organization providing various services to various state and central government departments, PSUs, international organizations and private clients. We wish you to note that while we have a mechanism in place to identify patent and direct conflict of interests, it may not always be possible to identify any or all indirect or remote conflict of interests. Kindly appreciate that our no conflict confirmations will be subject to the foregoing.</p> <p>We understand that this declaration pertains to confirmation wrt related party transaction u/s 188 of the Companies Act, 2013. We understand that the related party provisions however do not apply when a transaction is carried out in the ordinary course of business at an arm's length price and this holds true even when parties are related to each other. Given that this is a tender situation, we submit that this is not a non-arm's length price / transaction. Hence, we request you to kindly consider making the requirement of giving such related party confirmation/ declaration non-mandatory or removing it from the declarations.</p>	RFP Conditions shall prevail
132.	Clause 11 – Page 81	11. Penalty 11.1. Penalties for delay & deficiencies: Any delay & deficiencies on part of the Consultant may attract penalty provisions in the form of	We request client to cap the liquidated damages/penalties cumulatively to 5% of the total contract value.	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>finest, up to a maximum amount of 10% of the Contract Value, and/or termination by the Client. For period exceeding beyond stipulated time period, due to failure on the part of consultant, the consultant may be liable to pay to the client penalty at the rate of 1% of the Contract Value per week of delay subject to maximum of 10% of the contract value.</p> <p>11.2. Encashment and appropriation of Performance Security: The Client shall have the right to encash and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the consultant in the event of breach of this contract or for recovery of penalty specified in this Clause. In the event any portion of the Performance Security is appropriated by the client, then immediately following such appropriation, the consultant shall replenish the Performance Security within 1 (one) month of its appropriation, and in the event of default by the consultant, client shall have the right to take such steps as it may deem necessary, including termination of this contract.</p>		
133.	Clause 11 – Page 81	<p>11. Penalty</p> <p>11.1. Penalties for delay &amp; deficiencies: Any delay &amp; deficiencies on part of the Consultant may attract penalty provisions in the form of fines, up to a maximum amount of 10% of the Contract Value, and/or termination by the Client. For period exceeding beyond stipulated time period, due to failure on the part of consultant, the consultant may be liable to pay to the client penalty at the rate of 1% of the Contract Value per week of delay subject to maximum of 10% of</p>	<p>We understand that as per Contract Act, where LDs are stipulated, generally any other damages cannot be claimed. Therefore we request you to kindly make imposition of liquidated damages as sole and exclusive remedy for corresponding breaches.</p>	<p>RFP Conditions shall prevail</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>the contract value.</p> <p>11.2. Encashment and appropriation of Performance Security: The Client shall have the right to encash and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the consultant in the event of breach of this contract or for recovery of penalty specified in this Clause. In the event any portion of the Performance Security is appropriated by the client, then immediately following such appropriation, the consultant shall replenish the Performance Security within 1 (one) month of its appropriation, and in the event of default by the consultant, client shall have the right to take such steps as it may deem necessary, including termination of this contract.</p>		
134.	Clause 11 – Page 81	<p>11. Penalty</p> <p>11.1. Penalties for delay &amp; deficiencies: Any delay &amp; deficiencies on part of the Consultant may attract penalty provisions in the form of fines, up to a maximum amount of 10% of the Contract Value, and/or termination by the Client. For period exceeding beyond stipulated time period, due to failure on the part of consultant, the consultant may be liable to pay to the client penalty at the rate of 1% of the Contract Value per week of delay subject to maximum of 10% of the contract value.</p> <p>11.2. Encashment and appropriation of Performance Security: The Client shall have the right to encash and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the consultant in the event of breach of this contract or for recovery of penalty</p>	<p>We understand that we would be liable to pay liquidated damages to the extent corresponding breach is solely attributable to us. Kindly confirm.</p>	<p>RFP Conditions shall prevail</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>specified in this Clause. In the event any portion of the Performance Security is appropriated by the client, then immediately following such appropriation, the consultant shall replenish the Performance Security within 1 (one) month of its appropriation, and in the event of default by the consultant, client shall have the right to take such steps as it may deem necessary, including termination of this contract.</p>		
135.	Page 34 – Clause 3.4		<p>By making time of essence of the contract, you retain the right to void the contract ab initio in case timelines are not met. There are various dependencies on the client and other third parties for completing the project. There may be delays on part of client and other parties also. Thus, contract can be voided by you even if the fault is not entirely ours. We understand that it is not the intention to make the agreement void ab initio in case of any delay in achieving the timelines. You may exercise your right to terminate the contract in case of material breaches. Thus, request you to kindly delete this clause.</p>	RFP Conditions shall prevail
136.	Clause 1.23 on Page 21/Clause on 5.5 Page 78		<p>There are innumerable IPRs that exist with us which we would like to use to your benefit while delivering our services to you. These are our pre-existing IPRs and we use it for all clients. We will not be able to give ownership in such IPRs to you just because we are using them for providing services to you, like we use these for other clients. We request that we</p>	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			<p>are allowed to retain ownership of our pre-existing IPRs, else we might be not be able to use these in providing services to you in order to protect our ownership in them. We request you to kindly include the below clause. This is also the standard mentioned by Meity in its guidelines.</p> <p>Notwithstanding anything to the contrary in this agreement, Consultant will retain the ownership of its pre-existing intellectual property rights (including any enhancement or modification thereto) even if such IPRs are used for creating deliverables, are incorporated in the deliverables, etc. To the extent such pre-existing IPRs are included/incorporated in the deliverables, upon receipt of all due and payable payment in full, the Consultant shall grant a non-exclusive, perpetual and fully paid up license to the Purchaser/Client to use such pre-existing IPRs for use of deliverables for the purpose for which such deliverables are meant for client's internal business operations.</p>	
137.	Page 76 - Clause 5,7	5.7. Insurance to be taken out by the Consultants:	We wish to clarify that we maintain insurances, at the firm level, which are required to be maintained by us as per the provision of laws. Separate insurances for this project may not be required in light of such firm level insurance. We can provide you with a confirmation about our firm level insurance and that to the extent	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			required by law, this project will also be covered under that insurance. We hope that should suffice. Please confirm.	
138.	Clause 4.3 – Page 75	4.3. Cessation of Rights and Obligations: Upon termination of this Contract pursuant to actual Termination, or upon expiration of this Contract pursuant to relevant clause hereof, all rights and obligations of the Parties hereunder shall cease, except (i) such rights and obligations as may have accrued on the date of termination or expiration, (ii) the obligation of confidentiality set forth in relevant clause hereof, (iii) the Consultant’s obligation to permit inspection, copying and auditing of their accounts and records, (iv) the rights of indemnity of the Client specified in the relevant clauses hereof and (v) any right which a Party may have under the Applicable Law.	We request that any obligation arising under the agreement shall survive for a period of 12 months, post termination/expiry of the Contract	RFP Conditions shall prevail
139.	Page 83 – Clause 13.5	13.5. Survival: Termination of the Contract (a) shall not relieve the Consultant or the Client of any obligations hereunder which expressly or by implication survive Termination hereof, and (b) except as otherwise provided in any provision of the Contract expressly limiting the liability of either Party, shall not relieve either Party of any obligations or liabilities for loss or damage to the other Party arising out of or caused by acts or omissions of such Party prior to the effectiveness of such Termination or arising out of such Termination.	We request that any obligation arising under the agreement shall survive for a period of 12 months, post termination/expiry of the Contra	RFP conditions shall prevail
140.		There is no restriction on the usage of deliverable. No third party disclaimer.	We will be providing services and deliverables to you under the contract. We	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			<p>accept no liability to anyone, other than you, in connection with our services, unless otherwise agreed by us in writing. You agree to reimburse us for any liability (including legal costs) that we incur in connection with any claim by anyone else in relation to the services. Please confirm our understanding is correct.</p>	
141.	<p>Clause 1.19.1 on Page 20/Clause 6.2.1 on Page 79</p>	<p>1.19 Substitution of Key Personnel  1.19.1 The Authority expects all the Key Personnel specified in the Proposal are to be available during implementation of the Scope of Work mentioned in this RFP. The Authority will not consider any substitution of Key Personnel except under compelling circumstances beyond the reasonable control of the Consultant such as retirement, death, medical incapacity among others, of key professional. Such substitution shall be limited to a maximum of two Key Personnel other than Team Leader subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Authority. Any subsequent substitution of key personnel would call for reduction of remuneration by 10% of the remuneration of the personnel so replaced for the remaining period. Substitutions undertaken at the time of contract negotiations shall be counted while calculating the number of substitutions under this clause. Requests by Consultant for replacement of Team Leader shall not be considered and inability of consultant to deploy Team Leader for the assignment will be grounds for termination by the</p>	<p>There may be circumstances beyond the reasonable control of the Consultant, where a replacement of personnel may be necessary, such as illness, death, resignation or disciplinary action against the concerned personnel, etc. In such cases, Client is requested to allow exceptions to this clause and make penalties inapplicable. The Consultant shall exercise reasonable efforts to provide a suitable replacement to the Client.</p>	<p>RFP Conditions shall prevail  Further, Refer Addendum/ Corrigendum II</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		<p>Authority.</p> <p>6.2.1. The Client will not normally consider substitutions except for reasons beyond the reasonable control of the Consultant such as retirement, death, medical incapacity among others of key professional. Similarly, after award of contract the Client expects all the proposed key professional to be available during implementation of the contract. The Client will not consider substitutions during contract implementation except under exceptional circumstances up to a maximum of 2 Key personnel other than Team Leader and that too by only equally or better qualified and experienced personnel. Any subsequent replacement of key personnel would call for reduction of remuneration by 10% of the remuneration of the personnel so replaced for the remaining period. Substitutions undertaken at the time of contract negotiations shall be counted while calculating the number of replacement substitutions under this clause. Request by Consultant for replacement of Team Leader shall not be considered and inability of consultant to deploy Team Leader for the assignment will be grounds for Termination by Client.</p>		
142.	<p>Clause 11 on Page 38/Form PQ 4 on Page 45/Clause 9 on Page 53</p>	<p>11. I/We certify that in the last 3 (three) years, we have neither failed to perform on any contract, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award against the Applicant, nor been expelled from any project or contract by any public authority nor have had any contract terminated by any public authority for</p>	<p>Our submission is with the clarity that “However, we would like to clarify that given the large volume of work performed by PwCPL, contracts with clients may on certain rare occasions be terminated, suspended or not renewed for a variety of reasons, the vast majority of which have only to do with normal business reasons</p>	<p>RFP Conditions shall prevail</p>

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		breach on our part. 9. I/We certify that in the last 3 (three) years, we have neither failed to perform on any contract, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award against the Applicant, nor been expelled from any project or contract by any public authority nor have had any contract terminated by any public authority for breach on our part.	or necessities."	
143.	Clause 13 on Page 38/Clause 11 on Page 53	13. I/We further certify that no investigation by a regulatory authority is pending either against us or against our affiliates or against our CEO or any of our Directors/Managers/employees. 11. I/We further certify that no investigation by a regulatory authority is pending either against us or against our Associates or against our CEO or any of our Directors/Managers/employees.	Our submission is with the clarity that :which if adversely determined, would impact the ability of PwCPL to provide services under the aforementioned RFP. We also wish to clarify that such declaration is with respect to Directors/Managers/employees who are proposed to be deployed on the project and the term investigation would mean investigation with reference to their official representation as an employee of PwCPL.	RFP Conditions shall prevail  Further, Refer Addendum/ Corrigendum II
144.	Page No. 35 Clause 3.5	Key Professionals: Qualification and Experience Requirement	a) For Team Leader-cum-Transport Specialist, the educational requirements are "Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning". We are of the opinion that, Mechanical Engineering in degree with Post-Graduation in Management or Human Resource Management may be more suitable. We request for considering the same. b) For Financial Specialist, the	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			educational requirements are “Degree in Financial Management”. We request you for considering “Chartered Financial Analyst (CFA)” as equivalent for degree in financial management.	
145.	Page No. 35 Clause 3.5	Key Professionals	Consultants request for providing indicative man-months for each of the Key positions.	Refer reply at S.No 24
146.	<b>Page 20, Section 1.19.1, Substitution of Key Personnel</b>	The Authority will not consider any substitution of Key Personnel except under compelling circumstances beyond the reasonable control of the Consultant such as retirement, death, medical incapacity among others, of key professional. Such substitution shall be limited to a maximum of two Key Personnel other than Team Leader subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Authority. Any subsequent substitution of key personnel would call for reduction of remuneration by 10% of the remuneration of the personnel so replaced for the remaining period.	In accordance with standard industry practice, we request MTC to modify the section as following: “Any substitution of the Key personnel will be subject to the approval of the authority.” Also, we request you to remove the condition of reduction of remuneration in case of subsequent substitution of key personnel	RFP Conditions shall prevail
147.	<b>Page 20, Section 1.19.1, Substitution of Key Personnel</b>	Requests by Consultant for replacement of Team Leader shall not be considered and inability of consultant to deploy Team Leader for the assignment will be grounds for termination by the Authority.	In accordance with standard industry practice, we request you to modify the condition as: “The Authority will not consider any substitution of Team Leader except under compelling circumstances beyond the reasonable control of the Consultant such as retirement, death, medical incapacity among others.	Refer Addendum/ Corrigendum II
148.	<b>Page 27, Section 2 Data Sheet, Point</b>	Applicants who have completed atleast 1(one) similar project in India or elsewhere in last ten	We request MTC to allow submission of self-certification / auditor certification in	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	<b>No. 17 Minimum Eligibility Criteria - Minimum Project Experience</b>	years or 2 (Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal.	case of non-availability of the completion certificates for the projects undertaken.	
149.	Page 30, Section 3.3.1 (i) Scope of the Project	Review international case studies on business plan development for public transport systems and identify relevant KPIs from the case studies for proposed business plan	We request MTC to clarify the number of international case studies to be undertaken as part of the activity.	Refer reply at S.No.95
150.	<b>Page 34, Section 3.4.1, Timeline and Payment Schedule</b>	The duration of the services will be Six (6) months from the time of the signing of contract. The services shall be delivered in Chennai, Tamil Nadu. The consultant will be required to make their own arrangements for an office. Deployment arrangement to be made in consultation with the Principal Secretary (Transport)-Government of Tamil Nadu.	In view of the extensive scope of work for the engagement and multiple round of consultations required to be undertaken in the current Covid-19 scenario, we request MTC to extend the duration of the services to 9-12 months.	RFP conditions shall prevail.
151.	Page 35, Section 3.4.6, Review Committee	The review committee will review the reports submitted by the Consultant. The decisions/suggestion carried out will be reviewed in the next meeting.	We request MTC to clarify on the time gap between the submission of reports by consultant and the next meeting as mentioned in the clause	Refer reply at S.No 49
152.	<b>Page 35, Section 3.5.1, Key Professionals: Team Leader –cum- Transport Specialist</b>	Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning More than 15 years' experience in the transport sector is desirable. Experience of working with public transport agencies on service planning, financial planning, institutional and regulatory reform of public services is desirable.	With regards to the scope of the project, we understand person with previous experience of charting mid/long term vision plans/ business plans having degree in relevant disciplines should be considered. Post graduate degree in Business Administration or equivalent should be considered. Current requirement for Civil Engineering degree and Masters in Traffic/Transportation Engineering is	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			restrictive and may not be necessary for Team Leader position.	
153.	<b>Page 35, Section 3.5.2, Key Professionals: Public Transport Systems Specialist</b>	Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning More than 12 years' experience in the transport sector is desirable. Experience of working with public transport agencies on demand modeling, service planning, route rationalization and performance management of public transport services is desirable.	We request MTC to revise the requirement to: Degree in Engineering field with Masters in Traffic/ Transport Engineering or Planning or any other relevant stream	Refer Addendum/ Corrigendum II
154.	<b>Page 78, II. General Conditions of Contract Section 5.6, Liability of the Consultants</b>	Liability of the Consultants: Subject to additional provisions, if any, set forth in the SC, the Consultants' liability under this Contract shall be as provided by the Good Industry Practice/ Applicable Law.	We request MTC to modify the clause to limit the liability of the consultants to one-time fees.	RFP Conditions shall prevail
155.	<b>Page 81, II. General Conditions of Contract, Section 11.1 Penalties for delay &amp; deficiencies</b>	Penalties for delay & deficiencies: Any delay & deficiencies on part of the Consultant may attract penalty provisions in the form of fines, up to a maximum amount of 10% of the Contract Value, and/or termination by the Client. For period exceeding beyond stipulated time period, due to failure on the part of consultant, the consultant may be liable to pay to the client penalty at the rate of 1% of the Contract Value per week of delay subject to maximum of 10% of the contract value.	Though, we are fully committed to timely delivery of project, In data centric assignments, some delays are beyond consultant's control. We request MTC to modify penalty provision to remove penalty provision.	RFP Conditions shall prevail
156.	<b>Page No. 28, 18. Technical proposal scoring</b>	1) Experience in Relevant Assignments a) Relevant assignments undertaken on public transport during last 10 years	We request authority to consider projects from transport sector as public transport will be restrictive	RFP conditions shall prevail
157.	<b>Page No. 28, 18. Technical proposal</b>	1) Experience in Relevant Assignments	We request authority to consider projects from transport sector as public transport	RFP conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
	<b>scoring</b>	b) Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years	will be restrictive	
158.	<b>Page 9, section 1.4 Schedule of Selection Process</b>	Proposal Due Date (the “PDD”) - 28 August 2020 15:00 Hrs	Request authority to please provide at least 3 weeks post issuance of pre-bid queries for bid submission.	Refer Addendum/ Corrigendum I
159.	<b>Page 30, Section 3.3.1</b>	Task 1	MTC would be requested to provide extensive data on the current operations in order to study the various parameters of operations etc. MTC to confirm that requisite data would be provided on request	Refer reply at S.No 9 & S.No 35
160.	Page 33, Section 3.3.4 (i)(c)	“Public Private Partnership (PPP) in bus depot and terminal development and incorporate the findings of study of modernisation of bus depot/terminus at various locations being undertaken by TNIDB on behalf of the authority, as and when it becomes available. “	This is a major activity by itself as it would involve studying the feasibility and developing a potential business model involving PPP for the depots. MTC is requested to provide details on how in-depth it requires inputs on this sub-task.	Based on the existing PPP projects being undertaken in bus depot and terminal development in TN, the consultant is expected to review and incorporate the findings of the study and suggest MTC the way forward for bus depot and terminal development under PPP mode.
161.	Page 33, 3.5 Task 5	Define the approach for institutionalizing VGF for MTC	VGF is used in the context of PPP only. Does VGF mean that MTC is open to PPP in its core services?	The project envisages a ‘Public Transport Service Contract’ to be issued to MTC and that can include VGF as well.

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
				MTC is also open to PPP
162.	Page 34, Section 3.4.2	The Reports should be submitted in 3 physical copies (printed back to back) besides providing an editable soft copy of all reports, including financial models/ calculations in MS-Excel, drawings generated in AutoCAD or such other workings forming part of the deliverables.	The situation with COVID is unclear with respect to recurrence of the disease outbreak and further shutdowns. Therefore, it is requested that as an alternate to physical copies, digital copies may be submitted.	Soft copy submissions shall be considered in lieu of physical submissions only for the purpose of adherence to timelines. Consultant shall still be required to submit physical copies of all deliverables before release of payment by the Authority.
163.	<b>Page No. 31, 3.3.2, Task 2-I</b>	Carry out a multimodal accessibility analysis of public transport in Chennai covering of suburban rail, metro, bus and paratransit services. This includes a. Mapping the existing public transport network and services along with the residential and employment developments in the city b. Analysing the accessibility of the public transport for the current residential areas and jobs along with modelling for upcoming developments proposed in the Master plan c. Identifying key service gaps in the MTC network i.e. areas requiring strengthening route network, increasing service frequencies, alternative service types (eg. long-haul Vs feeder), premium services	We believe accessibility analysis of public transport is a part of CMP study. Does authority expect from the consultant to carry accessibility analysis of public transport again? Or output from the CMP study will be provided to the consultant.	Refer reply at S.No 9
164.	<b>Page 35 section 3.5</b>	Note: The Team leader is expected to attend all the meetings and presentations related to the project. Other experts shall attend the	Request to relax criteria so that Team Leader required to attend minimum 70% of meetings.	RFP Conditions shall prevail

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		meetings/presentations based on expertise required as per the deliverables/ project requirement.	Further, understanding the current COVID 19 situation, team members to be allowed to conduct consultations and meetings virtually.	Refer reply at S.No 41
165.	<b>Page 35 section 3.5</b>	Experience for all the key positions requires experience of working with public transport agencies	This clause is restrictive. Experience of business planning (developing long term and medium-term business plan /strategy) for organizations in transport sector should considered	Experience of working with public transport agencies includes experience of advising public transport agencies.  Experience of working with public transport agencies is desirable
166.	Page 27 – Financial Capacity	The Applicant/Lead Member shall have received a minimum of INR 15 crore (Rs. Fifteen crore) per annum as professional fees during each of the three financial years preceding the PDD.	We have seen that institutions like the World Bank, ADB & IFC do not ask for any turnover/ financial capacity of consulting firms. We would request you to please remove this requirement. If you are not able to do that, we request you to please reduce the Turnover requirement to Rs.10 crore	RFP Conditions shall prevail
167.	Page -35 – Clause 3.5 Key Professionals		With respect to Team Leader and Bus Operation Expert, we request you to please remove the specific education qualification and replace that with degrees like MBA, CA, Engineering and relevant education etc	Refer Addendum/ Corrigendum II
168.	Page 27 – Minimum Project Experience	Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings	Assistance to the private sector in preparation for bus services under STU may please be considered as eligible projects.	RFP Conditions shall prevail
169.			We request you to please extend the	Refer Addendum/

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			date of bid submission by atleast one week from the current date of submission	Corrigendum I
170.	Page -35 – Clause 3.5 Key Professionals	Team Leader – Qualifications	Business Plan are typically prepared by MBA (Finance) / CA even for Urban Transport Sector. Therefore, to add  “Engineering Graduate (any branch) with MBA (Finance) / CA” after “Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning”	Refer Addendum/ Corrigendum II
171.	Page -35 – Clause 3.5 Key Professionals		No domain expert for bus operations has been indicated, suggest an expert is added with  Qualifications: Engineering Graduate  Experience: Minimum 15 years experience in operations/ management of public bus fleet	RFP Conditions shall prevail.  Additional experts can be brought in as support staff.
172.	Task 2 : I : (b)		Since, Modelling for entire network of Chennai comprising suburban rail, metro, bus and paratransit services is an exercise which cannot be done in 6 weeks and in any case needs to be outside the purview of present business plan for bus services. Therefore, to delete the following:  b. Analysing the accessibility of the public transport for the current residential areas and jobs along with	RFP Conditions shall prevail  Additionally Refer reply at S.No 9

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			<p>modelling for upcoming developments proposed in the Master plan</p> <p>Also delete</p> <p>“Carry out a multimodal accessibility analysis of public transport in Chennai covering of suburban rail, metro, bus and paratransit services.”</p> <p>This is an exercise outside the purview of MTC.</p>	
173.	Task 1 : 1		International case review : Please inform if MTC proposes stand alone bus services cases or entire network (rail, metro, ferry, bus, para transit) case for international review.	The cases shall include how buses have evolved in their service provision in the context of expanding alternatives transit systems. Standalone cases can also be suggested by the consultant based on its merits.
174.	Page 30 – 3.3.1(ii)	Establish the framework for a five year business plan for MTC including its key contents	Five year business plan and KPI are part of Task 3 and 4, please delete from Task 1 (ii), as this will delay the study by more than 3 to 4 months, since it will be difficult to decide the output of Task 1 (i) and Task 3 and Task 4	<p>The referred task involves developing an outline while the actual business plan is developed in the successive tasks.</p> <p>RFP Conditions shall prevail</p>
175.			Report Approvals: Will the approvals	The approvals shall be

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			be provided by MTC directly or there is an international bank/ financial institutions whose approval will have to be obtained by the consultant at the review stage prior to approval by MTC. If yes, please inform the name of such financial institution/ bank etc.	provided by the Review Committee constituted by MTC/GoTN for this Project.
176.	<b>Section 2, Data Sheet, point No. 17 Minimum Eligibility Criteria</b>	<p><b>Minimum Project Experience:</b></p> <p>Applicants who have completed atleast 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment.</p> <p>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</p>	<p>We understand that Similar projects means:</p> <p><b>Advisory Assignments for Business Planning</b> can be other than Transport Related projects &amp; may include Urban Infrastructure projects consisting of similar scope of services.</p> <p>Planning of Public Transport systems – We understand that by definition of Public Transport means city buses, trolleybuses, trams (or light rail), passenger trains, rapid transit (metro/subway/underground, etc.) and ferries.</p> <p>please clarify.</p>	Refer Addendum/ Corrigendum II
177.	<b>Section 2, Data Sheet, point No. 18 Minimum Eligibility Criteria, Technical Proposal Scoring</b>		Please provide a detailed evaluation like under what parameters the scoring is done i.e. how many projects required under each category of experience to score maximum marks.	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
			Similarly, for Team Qualification and Experience if a person meets the minimum criteria as per RFP shall be awarded maximum marks or in specific what is the criteria to score Maximum Marks.	Refer reply at S.No 38
			Under Approach & Methodology how is the evaluation done and what specific chapters Metropolitan Transport Corporation (Chennai) Ltd is looking in A&M and any limitation on No. of pages.  Please Clarify.	Refer reply at S.No 31  The Applicant may be asked to make presentation on Approach & Methodology in front of the evaluation committee of the client at a time and date which shall be communicated to shortlisted applicants.,  No Limitation on number of pages
178.	SECTION 2 Page 27 of 90	<b>Minimum Project Experience:</b> Applicants who have completed at least 1(one) similar project in India or elsewhere in last ten years or 2(Two) similar ongoing projects in India or elsewhere in last 10 years along with necessary proof shall be qualified for evaluation and scoring of Technical Proposal. Ongoing projects shall be considered as experience subject to receipt of 80% of the project fee by the applicant. In this regard, applicant shall enclose a certificate from the	As part of CMP and CTTS Studies the following task has been performed in Indian Cities. <input type="checkbox"/> Public transport long term proposals <input type="checkbox"/> Proposing new bus routes <input type="checkbox"/> Public bus route strengthening <input type="checkbox"/> Proposing of feeder services and feeder routes <input type="checkbox"/> Proposing institutional frame works  We kindly request you to consider CMP	CMP and CTTS can be considered under Public Transport Planning only.

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		client/employer or certificate from its Statutory Auditor certifying the percentage of fee received for such assignment. <b>*Similar Project– Advisory Assignments for Business Planning/ Planning of Public Transport systems / Restructuring of Public Transport Undertakings</b>	and CTTS studies as similar project category under planning of public transport.	
179.	3.5 Key Professionals Page 35 of 90		Considering the objectives and scope of the study, we feel that Bus <b>operation Expert</b> will have significant inputs in the project. Therefore, we request you to consider Bus operation Expert as Key Professionals.	RFP conditions shall prevail. Additional experts can be brought in as support staff.
180.	<b>Team Leader –cum-Transport Specialist</b>	<ul style="list-style-type: none"> <li>• Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning</li> <li>• More than 15 years’ experience in the transport sector is desirable.</li> <li>• Experience of working with public transport agencies on service planning, financial planning, institutional and regulatory reform of public services is desirable</li> </ul>	<b>Query</b>  We request you to relax the condition of Civil Engineering and instead allow us to have team members with Engineering Degree in other streams as experience in public transport projects with Masters Degree in Transport Planning will suffice the purpose	Refer Addendum/Corrigendum II
181.	<b>Team Leader –cum-Transport Specialist</b>	The Team leader is expected to attend all the meetings and presentations related to the project	Due to prevalent travel restrictions, it is requested to relax the said condition	RFP Conditions shall prevail.  Refer reply at S.No 41
182.	<b>SECTION 2. DATA SHEET</b> Technical Proposal Scoring in page No. 28 of the RFP	<b>Country Experience</b> Similar assignments executed in the transport sector in India	We request the authority to define ‘Similar Assignments executed in India’ and also specify minimum number of projects to be shown under this category.	Refer Addendum/Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
183.	<b>SECTION 2. DATA SHEET</b> Technical Proposal Scoring in page No. 28 of the RFP	<b>Experience in Relevant Assignments</b> a) Relevant assignments undertaken on public transport planning during the last 10 years – 7.5 marks b) Relevant assignments on business plan/business models and financial planning for public bus systems/restructuring of state transport undertakings during the last 10 years - 7.5 marks	We request the authority to specify minimum number of projects to be shown under category a) and b) to score 7.5 marks in each of the category.	Refer reply at S.No 31
184.	<b>3.5 Key Professionals:</b> in page No 35 of the RFP	<b>Team Leader –cum- Transport Specialist</b> Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning <b>Public Transport Systems Specialist</b> Degree in Civil Engineering field with Masters in Traffic/ Transport Engineering or Planning.	We request the authority not to restrict the <b>Under graduation qualification only to Civil Engineering</b> since <b>architects, sociologists and economists</b> are also undertaking Transport planning post graduation degree and working in similar kind of assignments.  Hence we request the authority to modify this <b>Qualification and Experience Requirement</b> as follows: <b>1. Team Leader –cum- Transport Specialist</b> Masters in Traffic/ Transport Engineering or Planning <b>2. Public Transport Systems Specialist</b> Masters in Traffic/ Transport Engineering or Planning.	Refer Addendum/ Corrigendum II
185.	<b>3.5 Key Professionals:</b> in page No 36 of the RFP	The curriculum vitae of the key professionals shall be duly signed by concerned personnel.	We request the authority to allow email confirmation/consent of the key experts also along with the signature of the authorized signatory for submitting the CVs considering the prevailing Covid-19	Refer Addendum/ Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
186.	<b>SECTION 2. DATA SHEET</b> Proposal Due Date (PDD) in page No. 26 of the RFP	28 August 2020	situation. Kindly confirm. We request the authority to provide atleast 2 weeks time after the publication of pre-bid clarifications for proposal submission.	Refer Addendum/Corrigendum I
187.	<b>Substitution of Key Personnel 1.19.1</b> <b>Page No. 20</b>	The Authority expects all the Key Personnel specified in the Proposal are to be available during implementation of the Scope of Work mentioned in this RFP. The Authority will not consider any substitution of Key Personnel except under compelling circumstances beyond the reasonable control of the Consultant such as retirement, death, medical incapacity among others, of key professional. Such substitution shall be limited to a maximum of two Key Personnel other than Team Leader subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Authority. Any subsequent substitution of key personnel would call for reduction of remuneration by 10% of the remuneration of the personnel so replaced for the remaining period. Substitutions undertaken at the time of contract negotiations shall be counted while calculating the number of substitutions under this clause. Requests by Consultant for replacement of Team Leader shall not be considered and inability of consultant to deploy Team Leader for the assignment will be grounds for termination by the Authority.	Considering current Pandemic situation, We Request you to kindly consider the replacement of candidate (for all key personnel) with equal or better qualification. Subsequently kindly abolish the clause of “10% reduction of remuneration for substituting of key professionals”	RFP Conditions shall prevail
188.	<b>Key Professionals 3.5</b> <b>Page No. 35</b>	Team Leader –cum- Transport Specialist Degree in Civil Engineering field with Masters in	Request you kindly consider Bachelor’s Degree in Relevant fields (BE. Or B. Tech Civil/ B. Planning/B. Tech	Refer Addendum/Corrigendum II

S.No	Clause Reference	Existing Clause	Requested Revision / Clarifications	Reply
		Traffic/ Transport Engineering or Planning More than 15 years' experience in the transport sector is desirable. Experience of working with public transport agencies on service planning, financial planning, institutional and regulatory reform of public services is desirable.	Planning/B. Architecture with Master's Degree in Traffic & Transport Planning. Or Relevant Bachelor's degree with more than 30 Year experience in Traffic & Public Transportation sector.	
189.	<b>Data sheet Point 18 Applicant Qualification Experience in relevant assignment Page No. 28</b>	a) Relevant assignment undertaken on public transport during the last 10 Years b) Relevant assignment on Business plan/ Business model and financial planning for public bus system /restructuring of state transport undertakings during the last 10 Years	In Dec 2005 Govt. of India had launched JNNURM Mission. During the mission period several Transportation related studies and projects had been executed. On account of our successful past experience in Transportation (Throughout JNNURM), we request you to kindly consider the experience of relevant assignments (on public transport/Business plan/Financial planning for bus system /restructuring of state transport undertaking) during the last 20 years.	RFP Conditions shall prevail
190.	<b>Data sheet Point 13 Page No. 26</b>	Proposal Due Date 28th August 2020	Request you to kindly extend the proposal due date by 15 additional working days so that we could submit comprehensive and competitive bid and also mitigate any delays due to current Pandemic.	Refer Addendum/ Corrigendum I